

Philippine Life Financial Assurance Corporation

Financial Statements
December 31, 2025 and 2024

and

Independent Auditor's Report



INDEPENDENT AUDITOR'S REPORT

The Stockholders and the Board of Directors
Philippine Life Financial Assurance Corporation

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Philippine Life Financial Assurance Corporation (the Company), which comprise the statements of financial position as at December 31, 2025 and 2024, and the statements of income, statements of comprehensive income, statements of changes in equity and statements of cash flows for the years then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2025 and 2024, and its financial performance and its cash flows for the years then ended in accordance with Philippine Financial Reporting Standards (PFRS) Accounting Standards.

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics), as applicable to the audits of the financial statements of public interest entities, together with the ethical requirements that are relevant to the audits of financial statements of public interest entities in the Philippines. We have also fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Report on the Supplementary Information Required Under Revenue Regulations 15-2010

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information required under Revenue Regulations 15-2010 in Note 32 to the financial statements is presented for purposes of filing with the Bureau of Internal Revenue and is not a required part of the basic financial statements. Such information is the responsibility of the management of Philippine Life Financial Assurance Corporation. The information has been subjected to the auditing procedures applied in our audit of the basic financial statements. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.



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BOA/PRC Reg. No. 0001, April 16, 2024, valid until August 23, 2026

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Valid to cover audit of 2022 to 2026 financial statements

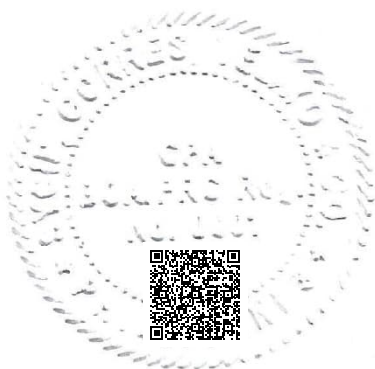
SEC Firm Accreditation No. 0001-SEC (Group A)

Valid to cover audit of 2021 to 2025 financial statements

BIR Accreditation No. 08-001998-193-2025, October 1, 2025, valid until September 30, 2028

PTR No. 10765008, January 2, 2026, Makati City

May 7, 2026



PHILIPPINE LIFE FINANCIAL ASSURANCE CORPORATION
STATEMENTS OF FINANCIAL POSITION

	December 31	
	2025	2024
ASSETS		
Cash and cash equivalents (Note 4)	₱973,780,348	₱479,649,212
Insurance receivables (Note 5)	122,596,193	108,276,620
Financial assets at fair value through other comprehensive income (Note 6)	593,656,383	818,927,662
Loans and receivables – net (Note 6)	2,104,134,367	1,974,655,157
Segregated fund assets (Note 7)	339,906	404,781
Investments in subsidiaries (Note 8)	42,173,991	42,173,991
Property, equipment and intangible assets - net (Note 9)	276,629,734	274,121,172
Right-of-use asset (Note 10)	3,037,844	5,080,034
Investment properties (Note 11)	141,152,468	137,278,468
Deferred tax assets - net (Note 27)	62,573,838	59,197,649
Other assets (Notes 12 and 26)	31,472,897	21,205,561
	₱4,351,547,969	₱3,920,970,307
LIABILITIES AND EQUITY		
Liabilities		
Insurance contract liabilities (Note 13)	₱1,543,604,233	₱1,418,904,896
Premium deposit fund (Note 14)	5,693,462	7,420,398
Segregated fund liabilities (Note 7)	339,906	404,781
Accounts payable and other liabilities (Note 15)	536,789,360	394,671,314
Lease liabilities (Note 10)	3,414,622	5,315,090
Income tax payable (Note 27)	12,402,038	30,409,514
Due to related parties (Note 30)	4,321,156	11,428,200
Pension liability - net (Note 25)	58,110,826	55,811,658
Total Liabilities	2,164,675,603	1,924,365,851
Equity		
Capital stock (Note 16)	594,856,759	594,856,759
Contributed surplus	115,591,540	115,591,540
Retained earnings (Note 16)	1,385,502,311	1,196,014,415
Revaluation reserve on financial assets at fair value through other comprehensive income (Note 6)	59,237,902	59,743,282
Remeasurement on life insurance reserves (Note 13)	30,202,290	26,638,443
Remeasurement on defined benefit plan (Note 25)	1,481,564	3,760,017
Total Equity	2,186,872,366	1,996,604,456
	₱4,351,547,969	₱3,920,970,307

See accompanying Notes to Financial Statements.



PHILIPPINE LIFE FINANCIAL ASSURANCE CORPORATION
STATEMENTS OF INCOME

	Years Ended December 31	
	2025	2024
REVENUE		
Gross premiums on insurance contracts	₱1,137,308,345	₱765,857,969
Reinsurers' share of premiums on insurance contracts	(13,578,490)	(4,220,769)
Net insurance premiums (Note 17)	1,123,729,855	761,637,200
Interest income (Note 18)	572,634,291	553,246,677
Gain on sale of financial assets at fair value through other comprehensive income (Note 6)	129,071,942	70,135,374
Fair value gains on investment properties (Note 11)	3,874,000	15,021,000
Other income (Note 19)	4,875,251	1,959,213
Other revenue	710,455,484	640,362,264
Total revenue	1,834,185,339	1,401,999,464
BENEFITS, CLAIMS AND OPERATING EXPENSES		
Benefits and claims incurred on insurance contracts (Note 20)	615,575,242	461,121,921
Gross change in legal policy reserves (Note 13)	49,015,515	22,594,949
Reinsurers' share of change in legal policy reserves (Note 13)	417,203	(287,392)
Net insurance benefits and claims	665,007,960	483,429,478
Commissions and other underwriting expenses (Note 21)	397,985,978	300,424,243
General and administrative expenses (Note 22)	268,965,733	214,541,185
Service fee expense (Note 23)	154,563,412	123,866,775
Taxes, licenses and fees	54,990,759	26,576,881
Interest expense (Notes 10, 14, 15 and 30)	10,755,288	25,937,285
Operating expenses	887,261,170	691,346,369
Total benefits and expenses	1,552,269,130	1,174,775,847
INCOME BEFORE INCOME TAX	281,916,209	227,223,617
INCOME TAX EXPENSE (Note 27)	92,428,313	63,504,042
NET INCOME	₱189,487,896	₱163,719,575

See accompanying Notes to Financial Statements.



PHILIPPINE LIFE FINANCIAL ASSURANCE CORPORATION
STATEMENTS OF COMPREHENSIVE INCOME

	Years Ended December 31	
	2025	2024
NET INCOME	₱189,487,896	₱163,719,575
OTHER COMPREHENSIVE INCOME (LOSS)		
<i>Items that will not be reclassified into profit and loss in subsequent periods:</i>		
Remeasurement gains (losses) on life insurance reserves, net of tax (Note 13)	3,563,847	(2,808,559)
Remeasurement losses on defined benefit plan, net of tax (Note 25)	(2,278,453)	(2,029,009)
Fair value gains (loss) on equity investments at fair value through other comprehensive income, net of tax (Note 6)	(2,842,068)	34,696,799
	(1,556,674)	29,859,231
<i>Item that will be reclassified into profit and loss in subsequent periods:</i>		
Net change in fair value of debt instruments at fair value through other comprehensive income, net of tax (Note 6)	2,336,688	146,065
	780,014	30,005,296
TOTAL COMPREHENSIVE INCOME	₱190,267,910	₱193,724,871

See accompanying Notes to Financial Statements.



PHILIPPINE LIFE FINANCIAL ASSURANCE CORPORATION
STATEMENTS OF CHANGES IN EQUITY

	Capital Stock (Note 16)	Contributed Surplus	Retained Earnings- Unappropriated (Note 16)	Retained Earnings- Appropriated (Note 16)	Revaluation Reserve on Financial Assets at Fair Value Through Other Comprehensive Income (Note 6)	Remeasurement on Life Insurance Reserves (Note 13)	Remeasurement on Defined Benefit Plan (Note 25)	Total
Balances at January 1, 2025	₱594,856,759	₱115,591,540	₱1,192,524,045	₱3,490,370	₱59,743,282	₱26,638,443	₱3,760,017	₱1,996,604,456
Negative reserves	—	—	(6,146,053)	6,146,053	—	—	—	—
Net income	—	—	189,487,896	—	—	—	—	189,487,896
Other comprehensive income (loss)	—	—	—	—	(505,380)	3,563,847	(2,278,453)	780,014
Total comprehensive income	—	—	189,487,896	—	(505,380)	3,563,847	(2,278,453)	190,267,910
Balances at December 31, 2025	₱594,856,759	₱115,591,540	₱1,375,865,888	₱9,636,423	₱59,237,902	₱30,202,290	₱1,481,564	₱2,186,872,366
Balances at January 1, 2024	₱594,856,759	₱115,591,540	₱1,028,994,021	₱3,300,819	₱24,900,418	₱29,447,002	₱5,789,026	₱1,802,879,585
Issuance of common shares (Note 16)	—	—	—	—	—	—	—	—
Negative reserves	—	—	(189,551)	189,551	—	—	—	—
Net income	—	—	163,719,575	—	—	—	—	163,719,575
Other comprehensive income (loss)	—	—	—	—	34,842,864	(2,808,559)	(2,029,009)	30,005,296
Total comprehensive income	—	—	163,719,575	—	34,842,864	(2,808,559)	(2,029,009)	193,724,871
Balances at December 31, 2024	₱594,856,759	₱115,591,540	₱1,192,524,045	₱3,490,370	₱59,743,282	₱26,638,443	₱3,760,017	₱1,996,604,456

See accompanying Notes to Financial Statements.



PHILIPPINE LIFE FINANCIAL ASSURANCE CORPORATION
STATEMENTS OF CASH FLOWS

	Years Ended December 31	
	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	₱281,916,209	₱227,223,617
Adjustments for:		
Interest income (Notes 18 and 30)	(572,634,291)	(553,246,677)
Gain on sale of financial assets at fair value through other comprehensive income (Note 6)	(129,071,942)	(70,135,374)
Provision for credit losses on loans and receivables (Notes 5, 6 and 22)	(19,012,673)	39,664,647
Depreciation and amortization (Notes 9, 10 and 26)	30,156,360	27,938,824
Interest expense (Notes 10, 14, 15 and 30)	10,755,288	25,937,285
Fair value gains on investment properties (Note 11)	(3,874,000)	(15,021,000)
Retirement expense (Note 25)	7,363,890	7,266,176
Loss on retirement of property and equipment and lease termination	38	38
Operating loss before changes in working capital	(394,401,121)	(310,372,464)
Changes in operating assets and liabilities:		
Decrease (increase) in:		
Premiums due and uncollected	(14,319,573)	(2,581,687)
Loans and receivables	9,172,061	123,375
Segregated fund assets	64,876	9,982
Other assets	(13,643,522)	(15,397,108)
Increase (decrease) in:		
Insurance contract liabilities	128,263,184	75,706,954
Premium deposit fund	(1,726,936)	(1,194,062)
Segregated fund liabilities	(64,876)	(9,982)
Accounts payable and other liabilities	132,122,659	28,679,415
Due to related parties	(7,107,045)	(14,675,679)
Net cash used in operations	(161,640,293)	(239,711,256)
Income taxes paid	(99,680,919)	(58,018,048)
Interest paid	(10,755,288)	(25,937,285)
Contribution to the pension fund (Note 25)	(8,102,659)	(7,395,966)
Interest received	19,222,846	4,514,404
Net cash used in operating activities	(260,956,313)	(326,548,151)
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from maturities/sales/collections of:		
Salary loans (Note 6)	5,153,207,583	4,469,659,986
Financial assets at FVOCI (Note 6)	781,457,450	956,639,063
Issuance/acquisitions of:		
Salary loans (Note 6)	(5,143,774,240)	(4,624,540,000)
Financial assets at FVOCI (Note 6)	(556,691,550)	(999,516,312)
Property, equipment, and intangible assets (Notes 9 and 10)	(30,622,396)	(11,594,183)
Interest received	553,411,444	548,732,273
Net cash provided by investing activities	756,988,291	339,380,827

(Forward)



	Years Ended December 31	
	2025	2024
CASH FLOWS FROM FINANCING ACTIVITIES		
Payment of subscribed shares (Note 8)	₱—	(₱24,999,994)
Payments of principal portion of lease liabilities (Note 10)	(1,900,842)	(2,050,291)
Net cash used in financing activities	(1,900,842)	(27,050,285)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	494,131,136	(14,217,609)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	479,649,212	493,866,821
CASH AND CASH EQUIVALENTS AT END OF YEAR		
(Note 4)	₱973,780,348	₱479,649,212

See accompanying Notes to Financial Statements.



PHILIPPINE LIFE FINANCIAL ASSURANCE CORPORATION

NOTES TO FINANCIAL STATEMENTS

1. Corporate Information

Philippine Life Financial Assurance Corporation (the Company) was registered with the Philippine Securities and Exchange Commission (SEC) on January 22, 1960 under the name of Fieldmen's Life Assurance Corporation. The Company's corporate term expired on January 22, 2010. The new company under the name of Asian Life Financial Assurance Corporation was registered and incorporated with the Philippine Securities and Exchange Commission (SEC) on October 4, 2010. On May 31, 2012, Asian Life Financial Assurance Corporation and Maestro Holdings, Inc. (formerly STI Investments, Inc.) entered into a Share Purchase Agreement. In view of the acquisition, amendments to the Articles of Incorporation and By-laws including the change of corporate name from "Asian Life Financial Assurance Corporation" to "Philippine Life Financial Assurance Corporation (PhilLife)", were proposed and approved by the new Board of Directors (BOD). The amended Articles of Incorporation and By-laws were adopted by the new BOD on June 1, 2012 and were approved by the SEC on July 30, 2012.

The Company was primarily incorporated to engage in the business of life insurance and, in particular, to grant or effect assurances of all kinds for the payments of money by way of single payment or by several payments, or by way of immediate or deferred annuities upon the death of or upon attaining a given age by any person or persons. The corporate life of the Company is 50 years. On February 20, 2019, Republic Act No. 1132, otherwise known as the "Revised Corporation Code of the Philippines" or "RCC", was signed into law. The RCC took effect on February 23, 2019. The corporate term of a corporation with certificate of incorporation issued prior to the effectivity of the RCC and which continue to exist, shall be deemed perpetual upon the effectivity of the RCC, without any action on the part of the corporation. As of February 23, 2019, the Company is deemed to have selected a perpetual term.

The Company also has two (2) existing Memorandum of Agreement (MOA) on Automatic Payroll Deduction System (APDS) with the Department of Education (DepEd).

The first MOA, dated June 15, 2004, effective for a period of 24 months and subject to extension, grants the Company a legal mandate to engage in insurance operations to DepEd teachers and personnel with payments through salary deduction. The Company has been continuously granted an extension of the MOA. On December 4, 2018, the Company received the approval to offer insurance to DepEd employees up to December 31, 2021 based on the Terms and Conditions of the APDS Accreditation (TCAA) for Insurance. The latest extension is valid until December 31, 2025.

The second MOA, dated May 8, 2012, effective for a period of five (5) years, allows the Company to engage in lending operations with DepEd teachers and personnel as borrowers. The accreditation was extended until October 31, 2017. On May 21, 2018, the Company received the approval of its accreditation to solicit loans under the new TCAA for loans until December 31, 2020. The Company has been granted an extension of the TCAA until December 31, 2025.

On January 30, 2026, the Company has been authorized to grant loans and insurance to DepEd personnel. The accreditation is valid until December 31, 2035.

The Company's registered office address, which is also its principal place of business, is 11th Floor, STI Holdings Center, 6764 Ayala Avenue, Makati City.

The Company is 99.99% owned by Maestro Holdings, Inc. (the Parent Company).



2. Material Accounting Policy Information

Basis of Preparation

The financial statements of the Company have been prepared on a historical cost basis, except for segregated fund assets, financial assets at fair value through other comprehensive income (FVOCI), and investment properties that have been measured at fair value. The financial statements are presented in Philippine Peso (₱), which is the Company's functional currency and recorded to the nearest peso except when otherwise stated.

The accompanying financial statements are the separate financial statements of the Company and have been prepared for submission to the SEC and the Bureau of Internal Revenue (BIR). The Company, a subsidiary of Maestro Holdings, Inc., elected not to prepare consolidated financial statements under the exemption provided under Philippine Financial Reporting Standard (PFRS) 10, *Consolidated Financial Statements*. Maestro Holdings, Inc., which was incorporated in the Philippines, prepares consolidated financial statements which are in accordance with accounting principles generally accepted in the Philippines, which includes all applicable PFRS including Philippine Accounting Standards (PAS) and Philippine Interpretations from the International Financial Reporting Interpretations Committee issued by the Philippine Financial and Sustainability Reporting Standards Council, and applicable Insurance Commission Circular Letters and accounting requirements as required by the SEC.

The financial statements of the Company provide comparative information in respect of the previous period.

Statement of Compliance

The financial statements of the Company have been prepared in compliance with PFRS Accounting Standards.

Changes in Accounting Policies and Disclosures

The accounting policies adopted are consistent with those of the previous financial year, except for the adoption of new standards effective in 2025. The Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

Unless otherwise indicated, adoption of these new standards did not have an impact on the financial statements of the Company.

- Amendments to PAS 21, *Lack of Exchangeability*

The amendments specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking.

The amendments are effective for annual reporting periods beginning on or after January 1, 2025. Earlier adoption is permitted and that fact must be disclosed. When applying the amendments, an entity cannot restate comparative information.

Material Accounting Policies

The material accounting policies that have been used in the preparation of the financial statements are summarized below. These policies have been consistently applied to all the years presented, unless otherwise stated.



Fair Value Measurement

The fair value for financial instruments traded in active market at the reporting date is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

For all other financial instruments not listed in an active market, the fair value is determined by using appropriate valuation techniques. Valuation techniques include net present value techniques, comparison to similar instruments for which market observable prices exist and other relevant valuation models. Any difference noted between the fair value and the transaction price is treated as expense or income, unless it qualifies for recognition as some type of asset or liability. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level of input that is significant to the fair value measurement as a whole:

Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

Product Classification

Insurance contract is an agreement whereby one party called the insurer undertakes, for a consideration paid by the other party called the insured, promises to pay money, or its equivalent or to do some act valuable to the latter, upon happening of a loss, liability or disability arising from an unknown or contingent event.

Classification of insurance and investment contracts

The Company issues contracts that transfer insurance or financial risk or both. Insurance contracts are those contracts that transfer significant insurance risk. Such risk includes having to pay benefits on the occurrence of an insured event such as death, accident or disability. The Company may also transfer insurance risk on insurance contracts through its reinsurance arrangements to hedge a greater possibility of claims occurring than expected. As a general guideline, the Company defines significant insurance risk as the possibility of having to pay benefits on the occurrence of an insured event that is at least 10% more than the benefits payable if the insured event did not occur.

Investment contracts are those contracts that transfer financial risk with no significant insurance risk.



Insurance contracts may contain a premium and capital fund rider that entitles the policyholder to receive additional benefits based on the Company's investment performance. These contracts are recorded as financial liabilities under 'Premium deposit fund' account. Local statutory regulation sets out a limitation on the accumulation of fund deposits and contributions (see Note 14).

Recognition and measurement

Premiums arising from insurance contracts are recognized as income when received and on the issue date which coincides with the effective date of the insurance policies for the first-year premiums. For the renewal business, premiums are recognized as income when still in force and in the process of collection based on actuarial methods and assumptions. Premiums are shown before deduction of commissions and reinsurers' share on gross premiums.

Premiums due and uncollected are recognized when due and measured on initial recognition at the fair value of the consideration to be received. The carrying value of premiums due and uncollected is reviewed for impairment whenever events or circumstances indicate the carrying amount may not be recoverable, with the impairment loss recorded in the statement of income. Premiums due and uncollected are derecognized following the derecognition criteria for financial instruments.

Insurance contract liabilities

Insurance contract liabilities refer to liabilities of the Company that are recognized due to obligations arising from policy contracts issued by the Company. The reserves for life insurance contracts are calculated based on prudent statutory assumptions in accordance with generally accepted actuarial methods that are compliant with existing regulations. Insurance benefits and claims are recorded when incurred. These are recorded when notices of claims have been received and dividends have been incurred or when policies reach maturity. For unpaid benefits, a liability is recognized for the estimated cost of all claims incurred but not settled as of reporting date less reinsurance recoveries. Provision is also made for the cost of claims incurred as of reporting date but not reported (IBNR) until after the reporting date based on the Company's experience and historical data.

Differences between the provision for outstanding claims at the reporting date and subsequent revisions and settlements are included in the statement of income of subsequent years. Unpaid benefits for life policies form part of claims payable included under 'Insurance contract liabilities' in the statement of financial position.

Changes in legal policy reserves due to increase (decrease) in discount rate would be recorded as 'Remeasurement losses on life insurance reserves under other comprehensive income'. Remeasurements are not reclassified to profit or loss in subsequent periods.

Legal policy reserves represent the accumulated total liability for policies in force at the reporting date. Such reserves are established at amounts adequate to meet the estimated future obligations of all life insurance policies in force as of reporting date. The reserves are calculated using actuarial methods and assumptions as approved by the IC, subject to the liability adequacy test (LAT). Changes in legal policy reserves are recognized in the statement of income and included as part of 'Gross change in legal policy reserves'.

A number of life insurance contracts issued by the Company include discretionary participation feature. This feature entitles policyholders to policy dividends whose amounts and timing of payments are contractually under the discretion of the Company. The Company's policy dividends are declared annually, the amounts of which are computed using actuarial methods and assumptions, and are included under 'Benefits and claims incurred on insurance contracts' in the statement of income with the corresponding liability recognized under the 'Insurance contract liabilities' in the statement of financial position.



Unit linked insurance contracts

The Company issues unit-linked insurance contracts. In addition to providing life insurance coverage, a unit-linked contract links payments to insurance investment funds set-up by the Company with the consideration received from the policyholders. As allowed by PFRS 4, the Company chose to unbundle the investment portion of its unit-linked products. Premiums received from the issuance of unit-linked insurance contracts pertaining to the insurance portion are recognized as premium revenue.

The Company withdraws from the consideration received from the policyholders administrative and cost of insurance charges in accordance with the provisions of the unit-linked insurance contracts. After deduction of these charges, the remaining amounts in fund assets are equal to the surrender value of the unit-linked policies, and are withdrawable anytime.

The investment returns on the insurance investment funds belong to policyholders and the Company does not bear the risk associated with these assets (outside of guarantees offered). Accordingly, investment income earned and expenses incurred by these funds and payments to policyholders are reflected directly in the 'Segregated fund assets' and 'Segregated fund liabilities' accounts. Such changes have no effect on the Company's results of operations.

The equity of each unit-linked policyholder in the fund is monitored through the designation of outstanding units for each policy. Hence, the equity of each unit-linked insurance contract in the fund is equal to its total number of outstanding units multiplied by the net asset value per unit (NAVPU). The NAVPU is the market value of the fund divided by its total number of outstanding units.

Commission expense

Commission expense is recognized as incurred. Commissions are paid to agents and financial executives from selling individual and group policies. Rates applied on collected premiums vary depending on the type of product and payment terms of the contract.

Underwriting and other acquisition expenses

Underwriting and other acquisition and expenses that vary with and are related to securing new insurance contracts and renewing existing contracts are recognized in the statement of income when incurred.

Taxes, licenses and fees

Taxes, licenses and fees are recognized in the statement of income as incurred.

Liability adequacy test (LAT)

LAT is performed annually to ensure adequacy of the insurance contract liabilities. In performing the test, current best estimates of future cash flows and claims handling and administration expenses, as well as investment income from the asset backing such liabilities, are used.

Any deficiency is immediately charged against the statement of income initially by establishing a provision for losses arising from the LAT (see Note 13).

Long-term insurance contracts are measured based on assumptions set out at the inception of the contract. When the LAT requires the adoption of new best estimate assumptions, such assumptions (without Margins for Adverse Deviations (MfAD)) are used for the subsequent measurement of these liabilities.



Reinsurance contracts held

Contracts entered into by the Company with reinsurers which compensate the Company for losses on one or more contracts insured by the Company and that meet the classification requirements for insurance contracts are classified as reinsurance contracts held. Insurance contracts entered into by the Company under which the contract holder is another insurer (inward reinsurance) are classified as insurance contracts. Contracts that do not meet these classification requirements are classified as financial assets.

The benefits recoverable by the Company under its reinsurance contracts are recognized as reinsurance assets. These assets consist of amounts reinsurance recoverable on paid losses and recoverable from reinsurers classified within 'Insurance receivables' in the statement of financial position. Amounts recoverable from or due to reinsurers are measured consistently with the amounts associated with the reinsured insurance contracts and in accordance with terms of each reinsurance contract.

The Company assesses its reinsurance assets for impairment at least annually. If there is objective evidence that the reinsurance asset is impaired, the Company reduces the carrying amount of the reinsurance assets to its recoverable amount and recognizes that impairment loss in the statement of income.

The Company gathers the objective evidence that a reinsurance asset is impaired using the same process for financial assets held at amortized cost. The impairment loss is also calculated following the same method used for financial assets.

Receivables and payables related to insurance contracts

Receivables and payables related to insurance contracts sold are recognized when earned and as incurred, respectively.

Cash and Cash Equivalents

Cash in bank earns interest at prevailing bank deposit rates. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less from dates of placements, are subject to an insignificant risk of change in value, and are free of any encumbrances.

Financial Instruments - Initial Recognition and Subsequent Measurement

Date of recognition

Financial instruments are recognized in the statement of financial position when the Company becomes a party to the contractual provisions of the instrument. Purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace are recognized on the trade date.

Initial recognition

Financial instruments are recognized initially at fair value of the consideration given (in the case of an asset) or received (in the case of a liability). Except for financial instruments at FVTPL, the initial measurement of financial instruments includes transaction costs.

'Day 1' profit or loss

Where the transaction price in a non-active market is different from the fair value from other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable markets, the Company recognizes the difference between the transaction price and the fair value (a 'Day 1' profit or loss) in profit or loss unless it qualifies for recognition as some other type of asset or liability. In cases where fair value is



determined using data which are not observable, the difference between the transaction price and model value is only recognized in profit or loss when the inputs become observable or when the instrument is derecognized. For each transaction, the Company determines the appropriate method of recognizing the 'Day 1' profit or loss amount.

Classification and Measurement of Financial Instruments

Financial assets

Financial assets are classified in their entirety based on the contractual cash flows characteristics of the financial assets and the Company's business model for managing financial assets. The Company classifies its financial assets into the following categories: financial assets at FVTPL, financial assets at FVOCI with recycling of cumulative gains and losses (debt instruments), financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition (equity instruments) and financial assets measured at amortized cost.

Classification and measurement

Under PFRS 9, the classification and measurement of financial assets is driven by the entity's contractual cash flow characteristics of the financial assets and business model for managing the financial assets.

As part of its classification process, the Company assesses the contractual terms of financial assets to identify whether they meet the 'solely payments of principal and interest' (SPPI) test. 'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (e.g. if there are repayments of principal or amortization of the premium or discount).

Business model assessment

The Company determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective. The Company's business model is not assessed on an instrument-by-instrument basis, but at a higher level of aggregated portfolios and is based on observable factors such as:

- How the performance of the business model and the financial assets held within that business model are evaluated and reported to the entity's key management personnel;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed;
- The expected frequency, value and timing of sales are also important aspects of the Company's assessment.

The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realized in a way that is different from the Company's original expectations, the Company does not change the classification of the remaining financial assets held in that business model, but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

The Company's measurement categories are described below:

Financial assets at amortized cost

A financial asset is measured at amortized cost if both the of the following conditions are met:

- the asset is held within the Company's business model whose objective is to hold financial assets in order to collect contractual cash flows; and



- the contractual terms of the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets meeting these criteria are initially recognized at fair value plus directly attributable transaction costs. They are subsequently measured at amortized cost using the effective interest method, less any impairment in value. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the effective interest rate (EIR). The amortization is included in 'Interest income' in the statement of income and is calculated by applying the EIR to the gross carrying amount of the financial asset, except for (i) purchased or originated credit-impaired financial assets and (ii) financial assets that have subsequently become credit-impaired, where, in both cases, the EIR is applied to the amortized cost of the financial asset.

The Company classified 'Cash and cash equivalents' (including those under 'Segregated fund assets'), 'Premiums due and uncollected' under 'Insurance receivables', 'Loans and receivables' (including those under 'Segregated fund assets'), and rent deposits and security fund (included under 'Other assets') as financial assets at amortized cost.

The Company may irrevocably elect at initial recognition to classify a financial asset that meets the amortized cost criteria above as at FVTPL if that designation eliminates or significantly reduces an accounting mismatch had the financial asset been measured at amortized cost. As of December 31, 2025 and 2024, the Company has not made such designation.

Financial assets at FVOCI - Equity investments

At initial recognition, the Company can make an irrevocable election (on an instrument-by-instrument basis) to designate equity investments as at FVOCI; however, such designation is not permitted if the equity investment is held by the Company for trading. The Company has designated its equity instruments as at FVOCI on initial application of PFRS 9.

Financial assets at FVOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value, with no deduction for any disposal costs. Gains and losses arising from changes in fair value are recognized in other comprehensive income and accumulated in 'Revaluation reserve on financial assets at FVOCI' in the statements of financial position. When the asset is disposed of, the cumulative gain or loss previously recognized in the 'Revaluation reserve on financial assets at FVOCI' account is not reclassified to profit or loss, but is reclassified directly to 'Retained earnings' account. Any dividends earned on holding these equity instruments are recognized in profit or loss under 'Other income' account.

Financial Assets at FVOCI - Debt instruments

The Company applies the new category under PFRS 9 of debt instruments measured at FVOCI when both of the following conditions are met:

- the instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets, and
- the contractual terms of the financial asset meet the SPPI test.

FVOCI debt instruments are subsequently measured at fair value with gains and losses arising due to changes in fair value being recognized in OCI. Interest income is recognized in profit or loss in the same manner as for financial assets measured at amortized cost. The expected credit losses (ECL) calculation for financial assets at FVOCI is explained in the 'Impairment of Financial Assets' section.



On derecognition, cumulative gains or losses previously recognized in OCI are reclassified from OCI to profit or loss.

Financial assets at FVTPL

Debt instruments that neither meet the amortized cost nor the FVOCI criteria, or that meet the criteria but the Company has chosen to designate as at FVTPL at initial recognition, are classified as financial assets at FVTPL.

Equity investments are classified as financial assets at FVTPL, unless the Company designates an equity investment that is not held for trading as at FVOCI at initial recognition.

The investments (debt and equity securities) of the insurance investment funds set-up by the Company underlying the unit-linked insurance contracts (included under ‘Segregated fund assets’) are designated as FVTPL in accordance with the investment strategy and valuation provisions of the unit-linked policy contracts. Likewise, this is consistent with the valuation basis of the segregated fund liabilities.

A financial asset is considered as held for trading if:

- it has been acquired principally for the purpose of selling it in the near term;
- on initial recognition, it is part of a portfolio of identified financial instruments that the Company manages together and has evidence of a recent actual pattern of short-term profit-taking; or,
- it is a derivative that is not designated and effective as a hedging instrument or financial guarantee.

Financial assets at FVTPL which includes government securities, private bonds and equity securities under ‘Segregated fund assets’ are measured at fair value. Related transaction costs are recognized directly as expense in profit or loss.

Financial liabilities

Financial liabilities are classified as financial liabilities at FVTPL and other financial liabilities. The classification of financial liabilities at initial recognition depends on the purpose for which the financial liabilities are incurred and their characteristics.

As of December 31, 2025 and 2024, the Company has no financial liabilities at FVTPL.

Other financial liabilities

This category pertains to financial liabilities that are not held for trading or not designated as at FVTPL at the inception of the liability. Other financial liabilities are recognized initially at fair value and are subsequently carried at amortized cost, taking into account the impact of applying the EIR method of amortization (or accretion) for any related premium, discount and any directly attributable transaction costs.

This category includes ‘Accounts payable and other liabilities’, ‘Premium deposit fund’ under ‘Insurance receivables’, ‘Due to related parties’, ‘Lease Liabilities’ and obligations that meet the above definition (other than liabilities covered by other accounting standards, such as income tax payable).



Reclassifications of financial instruments

The Company reclassifies its financial assets when, and only when, there is a change in the business model for managing the financial assets. Reclassifications shall be applied prospectively by the Company and any previously recognized gains, losses or interest shall not be restated. The Company does not reclassify its financial liabilities.

The Company is required to reclassify the following financial assets:

- from amortized cost to FVTPL if the objective of the business model changes so that the amortized cost criteria are no longer met; and
- from FVTPL to amortized cost if the objective of the business model changes so that the amortized cost criteria start to be met and the instrument's contractual cash flows meet the amortized cost criteria; and
- from FVOCI to amortized cost if the objective of the business model changes so that the fair value criteria are no longer met but the amortized cost criteria is still met and the instrument's contractual cash flows meet the amortized cost criteria

Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is currently enforceable legal right to set off the recognized amounts and there is intention to settle on a net basis, or to realize the asset and settle the liability simultaneously. The Company assesses that it has a currently enforceable right of offset if the right is not contingent on a future event, and is legally enforceable in the normal course of business, event of default, and event of insolvency or bankruptcy of the Company and all the counterparties.

Impairment of Financial Assets

ECL represents credit losses that reflect an unbiased and probability-weighted amount which is determined by evaluating a range of possible outcomes, the time value of money and reasonable and supportable information about past events, current conditions and forecasts of future economic conditions.

ECL allowances are measured at amounts equal to either (i) 12-month ECL or (ii) lifetime ECL for those financial instruments which have experienced a significant increase in credit risk (SICR) since initial recognition (General Approach). The 12-month ECL is the portion of lifetime ECL that results from default events on a financial instrument that are possible within the 12 months after the reporting date. Lifetime ECL are credit losses that results from all possible default events over the expected life of a financial instrument.

The Company records ECL for all loans and receivables and other debt financial assets not classified as FVTPL, together with loan commitments and financial guarantee contracts.

The Company's cash and cash equivalents and government securities are rated as investment grade by the global rating agency. Accordingly, these investments are considered to be low credit risk investments. The ECL calculation is based on historical loss experience adjusted for current conditions and forecasts of future economic conditions using reasonable and supportable information available as of the reporting date. The Company applied simplified approach in calculating ECLs on these investments and does not track changes in credit risk but instead recognizes an allowance based on lifetime ECL at each reporting period.



Staging assessment

A three-stage approach for impairment of financial assets is used, based on whether there has been a significant deterioration in the credit risk of a financial asset. These three stages then determine the amount of impairment to be recognized.

For non-credit-impaired financial instruments:

- Stage 1 is comprised of all financial instruments which have not experienced a SICR since initial recognition or is considered of low credit risk as of the reporting date. The Company recognizes a 12-month ECL for Stage 1 financial instruments.
- Stage 2 is comprised of all financial instruments which have experienced a SICR since initial recognition. The Company recognizes a lifetime ECL for Stage 2 financial instruments.

For credit-impaired financial instruments:

- Stage 3 is comprised of all financial assets that have objective evidence of impairment as a result of one or more loss events that have occurred after initial recognition with a negative impact on the estimated future cash flows of a loan or a portfolio of loans. The Company recognizes a lifetime ECL for Stage 3 financial instruments.

Definition of “default”

The Company defines a financial instrument as in default when it is credit impaired or becomes past due on its contractual payments for more than 90 days. As part of a qualitative assessment of whether a customer is in default, the Company considers a variety of instances that may indicate unlikeliness to pay. When such events occur, the Company carefully considers whether the event should result in treating the customer as defaulted. An instrument is considered to be no longer in default (i.e. restored) if there is sufficient evidence to support that full collection is probable and payments are received for at least six months.

Significant increase in credit risk

The credit risk of a particular exposure is deemed to have increased significantly since initial recognition, if based on the Company’s aging information, the customer becomes past due over 90 days. In subsequent periods, if the credit risk of the financial instrument improves such that there is no longer a significant increase in credit risk since initial recognition, the Company shall revert to recognizing a 12-month ECL.

ECL parameters and methodologies

ECL is a function of the probability of default (PD), loss given default (LGD) and exposure at default (EAD), with the timing of the loss also considered, and is estimated by incorporating forward-looking economic information and through the use of experienced credit judgment.

The PD is an estimate of the likelihood of default over a 12-month horizon for Stage 1 or lifetime horizon for Stage 2. The PD for each individual instrument is modelled based on historical data and is estimated based on current market conditions and reasonable and supportable information about future economic conditions. The Company segmented its credit exposures based on homogenous risk characteristics and developed a corresponding PD methodology for each portfolio. The PD methodology for each relevant portfolio is determined based on the underlying nature or characteristic of the portfolio, behavior of the accounts and materiality of the segment as compared to the total portfolio.



LGD is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from any collateral.

EAD is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the reporting date, including repayments of principal and interest, and expected drawdowns on committed facilities.

Forward-looking information

The Company incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. A broad range of forward-looking information are considered as economic inputs, such as gross domestic product (GDP) growth, consumer price index, interest rate, lending rate and other economic indicators. The inputs and models used for calculating ECL may not always capture all characteristics of the market at the date of the financial statements. To reflect this, qualitative adjustments or overlays are occasionally made as temporary adjustments when such differences are significantly material.

Write-off

The Company writes-off its financial assets when it has been established that all efforts to collect and/or recover the loss has been exhausted. This may include the other party being insolvent, deceased or the obligation being unenforceable.

Derecognition of Financial Assets and Liabilities

Financial asset

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- The right to receive cash flows from the asset have expired;
- The Company retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a “pass-through” arrangement; or
- The Company has transferred its right to receive cash flows from the asset and either: (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its right to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Company’s continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to pay.

The Company considers both qualitative and quantitative factors in assessing whether a modification of financial asset is substantial or not. When assessing whether a modification is substantial, the Company considers the following factors, among others:

- Change in currency
- Introduction of an equity feature
- Change in counterparty
- If the modification results in the asset no longer considered “solely payment for principal and interest”



The Company also performs a quantitative assessment similar to that being performed for modification of financial liabilities. In performing the quantitative assessment, the Company considers the new terms of a financial asset to be substantially different if the present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10% different from the present value of the remaining cash flows of the original financial asset.

When the contractual cash flows of a financial asset are renegotiated or otherwise modified and the renegotiation or modification does not result in the derecognition of that financial asset, the Company recalculates the gross carrying amount of the financial asset as the present value of the renegotiated or modified contractual cash flows discounted at the original EIR (or credit-adjusted EIR for purchased or originated credit-impaired financial assets) and recognizes a modification gain or loss in the statement of income.

When the modification of a financial asset results in the derecognition of the existing financial asset and the subsequent recognition of a new financial asset, the modified asset is considered a 'new' financial asset. Accordingly, the date of the modification shall be treated as the date of initial recognition of that financial asset when applying the impairment requirements to the modified financial asset. The newly recognized financial asset is classified as Stage 1 for ECL measurement purposes, unless the new financial asset is deemed to be originated as credit impaired (POCI).

Financial liability

A financial liability is derecognized when the obligation under the liability is discharged, cancelled or has expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts recognized in the statement of income.

Investments in Subsidiaries

Investments in subsidiaries are carried in the statement of financial position at cost less any impairment in value. A subsidiary is an entity, including an unincorporated entity such as a partnership that is controlled by another entity (known as the parent). The Company controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. The Company recognizes income from the investment only to the extent that the Company receives distribution from accumulated profits of the subsidiary arising after the date of acquisition. Distributions received in excess of such profits are regarded as recovery of investment and are recognized as a reduction of the investment.

Property and Equipment

Property and equipment are stated at cost less accumulated depreciation and amortization and accumulated impairment in value. The initial cost of property and equipment comprises its purchase price and other costs directly attributable to bringing the asset to its working condition and location for its intended use.

Depreciation and amortization are computed using the straight-line method over the estimated useful life of the assets. Leasehold improvements are amortized over the estimated useful life of the improvements or the term of the related lease, whichever is shorter.



The estimated useful lives of the different categories of property and equipment follow:

	Years
Leasehold improvements	2-5 years or the related lease term whichever is shorter
Office furniture, fixtures and equipment	3-5
Transportation equipment	5
Office condominium	20

Subsequent costs are included in the asset's carrying amount or are recognized as asset, as appropriate, only when it is probable that future economic benefits associated with the asset will flow to the Company and the cost of the item can be measured reliably. Repairs and maintenance are charged to the statement of income in the period when incurred.

The asset's residual values, useful lives, and depreciation and amortization method are reviewed at each reporting date and adjusted if appropriate to ensure that the period, residual value and the method of depreciation and amortization are consistent with the expected pattern of consumption of future economic benefits embodied in the asset.

An item of property and equipment is derecognized upon disposal or when no further future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying value of the asset) is included in the statement of income in the period when the asset is derecognized.

Intangible Assets

Intangible assets are carried at cost less accumulated amortization and impairment in value, if any. Intangible assets, consisting mainly of software (not an integral part of its related hardware), are capitalized at cost. These costs are amortized on a straight-line basis over their estimated useful lives ranging of five (5) years. Periods and method of amortization for intangible assets with finite useful lives are reviewed annually or earlier when an indicator of impairment exists.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in profit or loss when the asset is derecognized.

Investment Properties

Investment properties are measured initially at cost, including transaction costs. Subsequent to the initial recognition, investment properties are stated at fair value, which reflects market conditions at the reporting date. Gains or losses arising from changes in the fair values of investment properties are included in profit or loss in the period in which they arise, including the corresponding tax effect. Fair values are determined based on an annual valuation performed by an accredited external independent valuer applying a valuation model recommended by the International Valuation Standards Committee.

Investment properties are derecognized either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in profit or loss in the period of derecognition.



Transfers are made to (or from) investment property only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. If owner-occupied property becomes an investment property, the Company accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use.

Deferred Software Costs

Deferred software costs are stated at cost, less impairment loss, if any. Cost includes the software's purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates and any other costs directly attributable to bringing the assets to its intended used. Deferred software costs are not depreciated until such time as the relevant assets are completed and put into operational use.

Impairment of Non-financial Assets

At each reporting date, the Company assesses whether there is any indication that its non-financial assets (investment in subsidiaries, property and equipment, right-of-use asset and investment properties) may be impaired. When an indicator of impairment exists or when an annual impairment testing for an asset is required, the Company makes a formal estimate of recoverable amount. Recoverable amount is the higher of an asset's or cash generating unit's fair value less costs to sell and value in use, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is assessed for the cash generating unit to which the asset belongs. Where the carrying amount of an asset (or cash generating unit) exceeds its recoverable amount, the asset (or cash generating unit) is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to the asset (or cash-generating unit).

An impairment loss is charged to operations in the year in which it arises, unless the asset is carried at revalued amount, in which case the impairment loss is charged to the revaluation increment of the said asset.

For non-financial assets, an assessment is made at every reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. The resulting carrying value cannot exceed the value that would have been determined, net of depreciation and amortization, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the statement of income. After such a reversal, the depreciation and amortization are adjusted in future years to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining life.

Leases

The Company assesses at the contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the control of the use of an identified asset for a period of time in exchange for consideration.



Company as lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i. Right-of-use assets

The Company recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received.

Right-of use assets are subject to impairment. Refer to the accounting policies in section *Impairment of non-financial assets*.

ii. Lease liabilities

At the commencement date of the lease, the Company recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating a lease, if the lease term reflects the Company exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognized as expense in the period on which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset. The accretion is presented as 'Interest expense' in the Company's statement of comprehensive income.

iii. Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases of office spaces (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the leases of low-value assets recognition exemption to leases of office equipment that are considered of low value (i.e., below ₱250,000). Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis over the lease term.

Borrowing Costs

Borrowing costs are generally expensed as incurred. Borrowing costs are capitalized if they are directly attributable to the acquisition or construction of a qualifying asset. Capitalization of borrowing costs commences when the activities to prepare the asset are in progress and expenditures and borrowing costs are being incurred. Borrowing costs are capitalized until the assets are substantially ready for their intended use. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recognized.



For income tax purposes, borrowing costs are treated as deductible expenses during the period such were incurred.

Equity

Capital stock

Capital stock is recognized as issued when the stock is paid for or subscribed under a binding subscription agreement and is measured at par value.

Deposit for future stock subscription

Deposit for future stock subscription (DFS) pertains to total consideration received in excess of the authorized capital of the Company with the purpose of applying the same as payment for future issuance of shares.

Under Financial Reporting Bulletin No. 006, the Company shall classify a contract to deliver its own equity instruments under equity as a separate account from capital stock if and only if, all of the following elements are present as of the reporting period:

- The unissued authorized capital of the entity is insufficient to cover the amount of shares indicated in the contract;
- There is Board of Directors' (BOD) approval on the proposed increase in authorized capital stock (for which a deposit was received by the corporation);
- There is stockholders' approval of said proposed increase; and
- The application for the approval of the proposed increase has been presented for filing or has been filed with the Commission.

DFS meets all the foregoing provisions and is treated as equity.

Contributed surplus

Contributed surplus represents the contribution of the stockholders of the Company, in order to comply with the licensing requirement as provided under the Insurance Code of the Philippines (Insurance Code). This also includes the excess of issue price over the par value. The transaction costs of an equity transaction are accounted for as a deduction from 'Contributed surplus' to the extent they are incremental costs directly attributable to the equity transaction that otherwise would have been avoided.

Retained earnings

Retained earnings represent accumulated net income of the Company less dividends declared. The Company is required to appropriate from its unassigned retained earnings an amount equal to the aggregate of the negative reserves of traditional life insurance policy.

Revenue Recognition

Revenue is recognized to the extent that it is probable that economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made.

The Company follows a five-step model to account for revenue arising from contracts with customers. The five-step model is as follows:

- a. Identify the contract(s) with a customer
- b. Identify the performance obligations in the contract
- c. Determine the transaction price
- d. Allocate the transaction price to the performance obligation in the contract
- e. Recognize revenue when (or as) the entity satisfies a performance obligation



Revenue is recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

The Company exercises its judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The Company has concluded that it is acting as a principal in all of its revenue arrangements.

The following specific recognition criteria must also be met before revenue is recognized within the scope of PFRS 15:

VUL management fee

Unit-linked funds are charged for fund management and administration. These fees are recognized as revenue in the period in which the related services are rendered.

Miscellaneous income

Other income is recognized in the profit or loss as it accrues when there is reasonable degree of certainty as to its collectability. This includes recovery of allowance for probable losses, reversal of long-outstanding liabilities and other miscellaneous income items.

Other income

Other income is income arises from other sources and activities besides the main activity of the Company.

Revenues outside the scope of PFRS 15

Premium income

Gross recurring premiums from life insurance contracts are recognized as revenue when payable by the policyholder. For single premium business, revenue is recognized on the date from which the policy becomes effective. For regular premium contracts, receivables are recorded at the date when payments are due.

Interest income

For all interest-bearing financial assets, interest income is recognized using the EIR. The EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial asset or a shorter period, where appropriate, to the net carrying amount of the financial asset. The change in carrying amount is recorded as interest income for the period. The proportion of interest income attributable to subsequent periods is accounted for as unearned service fees and presented in the statement of financial position under 'Accounts payable and other liabilities'.

Once the recorded value of a financial asset or group of similar financial assets has been reduced due to an impairment loss, future interest income is based on the reduced carrying amount and is accrued using the rate of interest used to discount future cash flows for the purpose of measuring impairment loss.

Gain on sale of salary loans classified as FVOCI

Gain on sale of receivables is calculated as the difference between the fair value of the loan on the date of sale and selling price. It is recognized in profit or loss when the sale transaction occurs.

Dividend income

Dividend income is recognized when the Company's right to receive the payment is established.



Fair value gains

Fair value gains include gain and losses from changes in fair value of investment properties measured using fair value model.

Benefits and Claims Recognition

Benefits and claims

Insurance benefits and claims are recorded when incurred. These are recorded when notices of claims have been received and dividends have been incurred or when policies reach maturity. For unpaid benefits, a liability is recognized for the estimated cost of all claims made but not settled as of reporting date less reinsurance recoveries. Provision is also made for the cost of IBNR claims until after the reporting date based on the Company's experience and historical data. Differences between the provision for outstanding claims at the reporting date and subsequent revisions and settlements are included in the statement of income of subsequent years. Unpaid benefits to life policies form part of claims payable and IBNR claims included in 'Insurance contract liabilities' in the statement of financial position.

Expense Recognition

General and administrative expenses

General and administrative expenses are recognized in the statement of income as incurred.

Service fee expense

Service fees charged in relation to salary loan and insurance applications and collections are recognized in the the statement of income when incurred. This includes non-finance charges in relation to salary loan and insurance applications and collections, and guarantee fee expenses in relation to subsequent sale of salary loans to various funders.

Interest expense

Interest expense on accumulated policyholders' dividends and premium deposit fund is recognized in the statement of income as it accrues and is calculated using the effective interest method. Accrued interest is credited to the liability account every policy anniversary date. Interest expense on due to related parties is recognized in the statement of income as it accrues.

Pension Liability

Pension cost is actuarially determined using the projected unit credit method. Actuarial valuations are conducted with sufficient regularity, with option to accelerate when significant changes to underlying assumptions occur. Pension cost includes service cost, net interest cost and remeasurement cost.

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in profit or loss. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuaries.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on government bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as interest expense or interest income in profit or loss.

Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in other comprehensive income in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.



The net pension liability or asset recognized by the Company in respect of its defined benefit pension plan is the present value of the defined benefit obligation at the reporting date less the fair value of the plan assets, adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The present value of the defined benefit obligation, as computed by an independent actuary, is determined using a single weighted average discount rate that reflects the estimated timing and amount of benefit payments.

The Company's right to be reimbursed of some or all of the expenditure required to settle a defined benefit obligation is recognized as a separate asset at fair value when and only when reimbursement is virtually certain.

Bonus plans

The Company recognizes a liability and an expense for 13th month and mid-year bonus based on a formula that takes into consideration the employee's current monthly salary. The Company recognizes a provision when contractually obliged.

Sick leave benefits

After one year of service with the Company, the employees earn fifteen (15) days each of sick leave annually, which can be commuted upon separation. Computation is based on the employee's monthly basic salary at the time of separation. The Company recognizes a liability based on the unused sick leave credits as at the reporting date.

Income Tax

Current tax

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the tax authority. The tax rates and tax laws used to compute this amount are those that are enacted or substantively enacted as at the reporting date. The Company periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretations and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided, using the balance sheet liability method, on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences. Deferred tax assets are recognized for all deductible temporary differences to the extent that it is probable that sufficient taxable income will be available against which the deductible temporary differences can be utilized. Deferred income tax, however, is not recognized on temporary differences that arise from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting income nor taxable income or loss. The carrying amount of deferred tax assets is reviewed at reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be recovered or utilized.

Deferred tax assets and liabilities are measured at the tax rates that are applicable to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted as at the reporting date.



Movements in deferred tax assets and liabilities arising from changes in tax rates are credited to or charged against income for the period. Deferred tax relating to items recognized directly in other comprehensive income is also recognized in other comprehensive income and not in the profit or loss.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Current tax and deferred tax are recognized in the statement of income except to the extent that it relates to a business combination or items recognized directly in equity or in other comprehensive income.

Provisions

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation, and the amount can be reliably estimated. Provisions are not recognized for future operating losses.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects the current market assessment of the time value of money and the risk specific to the obligation. Where discounting is used, the increase in the provision due to the passage of time is recognized as interest expense.

Where the Company expects some or all provision to be reimbursed, the reimbursement is recognized only when the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of income net of any reimbursement.

Contingencies

Contingent liabilities are not recognized in the financial statements. They are disclosed in the notes to the financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the financial statements but disclosed in the notes to financial statements when an inflow of economic benefits is probable.

Events after Reporting Date

Post year-end events that provide additional information about the Company's financial position at the reporting date (adjusting events) are reflected in the financial statements. Post year-end events that are not adjusting events are disclosed in the notes to the financial statements when material.

Standards and Interpretation Issued but not yet Effective

Pronouncements issued but not yet effective are listed below. Unless otherwise indicated, the Company does not expect that the future adoption of the said pronouncements will have a significant impact on its financial statements. The Company intends to adopt the following pronouncements when they become effective.

Effective beginning on or after January 1, 2026

- Amendments to Illustrative Examples on PFRS 7, PFRS 18, PAS 1, PAS 8, PAS 26 and PAS 37, *Disclosures about Uncertainties in the Financial Statements*
- Amendments to PFRS 9 and PFRS 7, *Classification and Measurement of Financial Instruments*
- Amendments to PFRS 9 and PFRS 7, *Contracts Referencing Nature-dependent Electricity*
- Annual Improvements to PFRS Accounting Standards—Volume 11
 - Amendments to PFRS 1, *Hedge Accounting by a First-time Adopter*
 - Amendments to PFRS 7, *Gain or Loss on Derecognition*



- Amendments to PFRS 9, *Lessee Derecognition of Lease Liabilities and Transaction Price*
- Amendments to PFRS 10, *Determination of a 'De Facto Agent'*
- Amendments to PAS 7, *Cost Method*

Effective beginning on or after January 1, 2027

- PFRS 17, *Insurance Contracts*

PFRS 17 is a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, PFRS 17 will replace PFRS 4, *Insurance Contracts*. This new standard on insurance contracts applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply.

The overall objective of PFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in PFRS 4, which are largely based on grandfathering previous local accounting policies, PFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of PFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- A simplified approach (the premium allocation approach) mainly for short-duration contracts

On December 15, 2021, the FSRSC amended the mandatory effective date of PFRS 17 from January 1, 2023 to January 1, 2025. This is consistent with Circular Letter No. 2020-62 issued by the Insurance Commission which deferred the implementation of PFRS 17 by two (2) years after its effective date as decided by the IASB. The Insurance Commission released IC CL 2025-04 on March 10, 2025 to further defer the date of initial application of PFRS 17, *Insurance Contracts* by an additional two (2) years, requiring the adoption of PFRS 17 in the audited financial statements for submission to the SEC effective January 1, 2027. However, companies are allowed to adopt PFRS 17 in their audited financial statements beginning 1 January 2025.

PFRS 17 is effective for reporting periods beginning on or after January 1, 2027, with comparative figures required. Early application is permitted.

The Company does not intend to early adopt PFRS 17. The Company continues its assessment of the implications of this standard and expects that it will have a significant impact on the Company's financial statements as the requirements of the new standard are complex and requires application of significant judgments and estimates. Specifically, the establishment of CSM (or the unearned profits) on in-force insurance contracts will result in adjustments in insurance contract liabilities and corresponding movements in equity upon transition. Subsequently, the Company expects changes in the timing and recognition of the profits via amortization of the CSM into income as services are provided. The Company is continuously assessing the potential impact of all other changes including accounting policy choices available under PFRS 17 on how insurance contract liabilities are measured and the impact on presentation and disclosure of the financial results in the financial statements.

The adoption of PFRS 17 requires significant changes to the Company's accounting and reporting processes. To ensure readiness, the Company has invested on financial and actuarial technology platforms (Axis and Risk Integrity by Moodys) that will enhance data capture, improve actuarial models and assumptions, among others and subsequently, produce management information for financial planning and enhance business and strategic analyses.



The Company has established a transition program for PFRS 17 and has dedicated significant resources to execute and oversee the plan to manage operational, regulatory, and business and strategic risks associated with the implementation of this standard. To ensure proper and full implementation of the said standard, the Company has engaged an experienced third party.

The impact on the Company's financial statements arising from the initial application of PFRS 17 is reported to IC on a semi-annual basis through the completion of quantitative impact assessments.

Throughout 2025, training initiatives were sustained on a continuous basis. Concurrently, the Company maintained full compliance with IC requirements by ensuring the timely submission of quarterly status reports.

Based on the latest status report, the Company completed the identification and assessment of all contracts, along with the applicable measurement model. It also established and applied processes for data gathering and transformation. In addition, the Company has completed the draft PFRS 17 Company Accounting and Actuarial Policies, which outline the relevant principles, standards, specifications, and interpretations adopted based on management's perspective on specific policy matters. Furthermore, the Company has established the PFRS 17 Chart of Accounts, which will be integrated into the new accounting system.

- PFRS 18, *Presentation and Disclosure in Financial Statements*
- PFRS 19, *Subsidiaries without Public Accountability*
- Amendments to PAS 21, *Translation to a Hyperinflationary Presentation Currency*

Deferred effectivity

- Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

3. Significant Accounting Judgments, Estimates and Assumptions

The preparation of the financial statements in accordance with PFRS Accounting Standards requires the Company to make estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses and disclosure of contingent assets and contingent liabilities. Future events may occur which will cause the assumptions used in arriving at the estimates to change. The effects of any change in estimates are reflected in the financial statements as they become reasonably determinable.

Judgments, estimates and assumption are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Judgments

In the process of applying the Company's accounting policies, management has made the following judgments, except from those involving estimations, which have the most significant effect on the amounts recognized in the financial statements:

Product classification

The Company has determined that its insurance policies have significant insurance risks and therefore meet the definition of insurance contracts and should be accounted for as such.



The significance of insurance risk is dependent on both the probability of an insured event and the magnitude of its potential effect. As a general guideline, the Company defines significant insurance risk as the possibility of having to pay benefits on the occurrence of an insured event that are at least 10% more than the benefits payable if the insured event did not occur.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its lifetime, even if the insurance risk reduces significantly during this period, unless all rights and obligations are extinguished or expire. Investment contracts can, however, be reclassified as insurance contracts after inception if insurance risk becomes significant.

Derecognition of salary loans

The Company has entered into contracts of sale of selected salary loans with various funders. The Company has determined, based on an evaluation of the terms and conditions of the agreement, that it has transferred its right to receive cash flows from the sold salary loans and has transferred substantially all the risks and rewards of the assets. As such, the Company has derecognized the sold salary loans.

Business model test

The Company manages its financial assets based on business models that maintain adequate level of financial assets to match expected cash outflows and maintain adequate level of high quality liquid assets while maintaining a strategic portfolio of financial assets for investment activities.

The Company's business model can be to hold financial assets to collect contractual cash flows even when sales of certain financial assets occur. PFRS 9, however, emphasizes that if more than an infrequent number of sales are made out of a portfolio of financial assets carried at amortized cost and those sales are more than insignificant in value (either individually or in aggregate), the entity should assess whether and how such sales are consistent with the objective of collecting contractual cash flows.

In making this judgment, the Company considers the circumstances surrounding the disposal. The Company assesses whether disposals of financial instruments at amortized cost in a particular period is not necessarily inconsistent with a held-to-collect business model if the Company expects that such disposals will not recur in the future.

Contractual cash flow characteristics test

In determining the classification of financial assets under PFRS 9, the Company assesses whether the contractual terms of these financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding, with interest representing time value of money and credit risk associated with the principal amount outstanding. The assessment as to whether the cash flows meet the test is made in the currency in which the financial asset is denominated. Any other contractual term that changes the timing or amount of cash flows (unless it is a variable interest rate that represents time value of money and credit risk) does not meet the amortized cost criteria.

Determination of lease term of contracts with renewal and termination options – Company as a lessee

The Company has several lease contracts that include extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to



terminate (e.g., construction of significant leasehold improvements or significant customization to the leased asset).

Estimates and Assumptions

The key assumptions concerning future and other key sources of estimation uncertainty at the reporting date that have significant risks of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Leases - Estimating the incremental borrowing rate

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company ‘would have to pay’, which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs such as market interest rates when available and is required to make certain entity-specific estimates.

The Company’s lease liabilities as of December 31, 2025 and 2024 are disclosed in Note 10.

Fair value of investment properties

The fair values of the investment properties were determined by independent professionally qualified appraisers (see Note 11). The fair values of the investment properties were determined based on the published selling prices of similar properties in the same vicinity as of the reporting date.

Valuation of liability arising from claims made under insurance contracts

The estimation of the ultimate liability arising from claims made under insurance contracts is the Company’s most critical accounting estimate. here are several sources of uncertainty that need to be considered in the estimation of the liability that the Company will ultimately pay for those claims. The primary sources of uncertainties are the frequency of claims due to contingencies covered and the timing of benefit payments.

Estimates are made as to the expected number of deaths for each of the years in which the Company is exposed to risk. The Company bases these estimates on standard mortality and morbidity tables as required by the Code. The estimated number of deaths determines the value of possible future benefits to be paid out, which will be factored into ensuring sufficient cover by reserves, which in turn is monitored against current and future premiums.

Estimates are also made as to future investment income arising from the assets backing life insurance contracts. These estimates are based on current market returns, as well as expectations about future economic and financial developments.

In accordance with the provision of the Code, estimates for future deaths, voluntary terminations, investment returns and administration expenses are determined at the inception of the contract and are used to calculate the liability over the term of the contract. At each reporting date, these estimates are reassessed for adequacy and changes will be reflected in the adjustments to the liability.



Estimate of future benefit payments and premiums arising from long-term insurance contracts

Estimates of future benefit payments depend on the expectations of future benefit payments for contingencies covered, the major ones being death and endowment benefits. The Company bases these estimates on mortality and other contingency tables approved by the IC on as well as future investment earnings rate of the assets backing up these liabilities, subject to the maximum rate provided under the Insurance Code. These are also subject to LAT.

Valuation of legal policy reserves

Reserves for traditional life insurance policies are valued using gross premium valuation (GPV). GPV requires the use of best-estimate assumptions including discount rates decrements such as mortality and morbidity, lapse, expenses, non-guaranteed benefits and MfAD in respect of the risks that arise under the insurance policy.

Valuation of legal policy reserves

Material judgment is required in determining the liabilities and in the choice of assumptions relating to insurance and investment contracts. Assumptions used are based on past experience, current internal data and conditions and external market indices and benchmarking, which reflect current observable market prices and other published information. Such assumptions are determined as appropriate and prudent estimates at the date of valuation, and no credit is taken for possible beneficial effects of voluntary withdrawals. Assumptions are further evaluated on a continuous basis in order to ensure realistic and reasonable valuations. Assumptions are also subject to the provisions of the Code and guidelines set by the Insurance Commission.

The key assumptions to which the estimation of liabilities is particularly sensitive follows:

- *Mortality and morbidity*

The mortality and morbidity assumptions are based on rates of mortality and morbidity that are appropriate to the nature of the risks covered based on the Company's actual experience.

- *Discount rates*

Discount rates relate to the time value of money. Discount rate assumptions are based on current observed rates in the market adjusted for default risk. The valuation interest rate assumptions are consistent with risk free rates as provided by IC.

The assumptions are reviewed and revised at each reporting date. A decrease in discount rate would result in remeasurement loss on life insurance reserves.

- *Non-guaranteed benefits*

The level of non-guaranteed benefits under traditional life insurance policies to be valued, including policy dividends, are determined with due regard to the Company's duty to treat its policyholders fairly and meet policyholders' reasonable expectations.

- *Expenses*

The expense assumptions are based on the Company's experience derived from its latest expense study.

- *Lapses and/or persistency rates*

Lapse and/or persistency rates reflective of the Company's actual experience are taken as the best estimate lapse and/or persistency assumption, with regard to changing Company practices and market conditions.



The estimation of liabilities include margin for adverse deviations (MfADs) of +/-10% of the best estimate assumptions as prescribed by IC Circular Letter No. 2016-66.

The carrying value of the legal policy reserves, net of reinsurers' share of liabilities, amounted to ₱1.22 billion and ₱1.18 billion as of December 31, 2025 and 2024, respectively (see Note 13).

Assumptions and methods of reinsurance

The Company limits its exposure to loss within insurance operations through participation in reinsurance arrangements. Amounts receivable from reinsurers are estimated in a manner consistent with the assumptions used for ascertaining the underlying policy benefits and are presented under loans and receivables. Even though the Company may have reinsurance arrangements, it is not relieved of its direct obligations to its policyholders and, thus a credit exposure exists with respect to reinsurance ceded, to the extent that any reinsurer is unable to meet its obligations assumed under such reinsurance agreements.

The Company is neither dependent on a single reinsurer nor are the operations of the Company substantially dependent upon any reinsurance contract.

Fair value of financial assets

Fair value determinations for financial instruments are based generally on listed or quoted market prices. Where the fair values of financial assets and financial liabilities recorded in the statement of financial position or disclosed in the notes to the financial statements cannot be derived from active markets, they are determined using internal valuation techniques using generally accepted market valuation models. The inputs to these models are taken from observable markets where possible, but where this is not feasible, estimates are used in establishing fair values. These estimates may include considerations of liquidity, volatility, and correlation. Certain financial assets and liabilities were initially recorded at fair values by using the discounted cash flow method.

As of December 31, 2025 and 2024, the carrying value of financial assets at FVTPL amounted to ₱0.34 million and ₱0.40 million, respectively (see Note 7).

Financial assets at FVOCI as of December 31, 2025 and 2024 amounted to ₱0.59 billion and ₱0.82 billion, respectively (see Note 6).

Expected credit losses on loans and receivables and salary loans classified as financial assets at FVOCI

The Company reviews its financial assets and commitments at each reporting date to determine the amount of expected credit losses to be recognized in the balance sheet and any changes thereto in the statement of income. In particular, judgments and estimates by management are required in determining the following:

- whether a financial asset has had a significant increase in credit risk since initial recognition;
- whether default has taken place and what comprises a default;
- macro-economic factors that are relevant in measuring a financial asset's probability of default as well as the Company's forecast of these macro-economic factors;
- probability weights applied over a range of possible outcomes;
- sufficiency and appropriateness of data used and relationships assumed in building the components of the Company's expected credit loss models.



Loans and receivables, net of allowance for credit losses, amounted to ₱2.10 billion and ₱1.97 billion as of December 31, 2025 and 2024, respectively. The allowance for credit losses on loans and receivables amounted to ₱130.86 million and ₱161.01 million as of December 31, 2025 and 2024, respectively (see Note 6). Salary loans classified as financial assets at FVOCI amounted to ₱58.59 million and ₱53.72 million as of December 31, 2025 and 2024, respectively (see Note 6).

Recognition of pension benefits

The defined benefit pension cost is determined using an actuarial valuation. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the long-term nature of the pension plan, such estimates are subject to significant uncertainty.

The assumed discount rates were determined using the market yields on Philippine government bonds with terms consistent with the expected employee benefit payout as of reporting date. Future salary increases are based on the expected annual rate of increase as determined by management while mortality rates are based on the Standard Group Annual Mortality Table. As of December 31, 2025 and 2024, net pension liability amounted to ₱58.11 million and ₱55.81 million, respectively (see Note 25).

Existence of contingencies

The Company is currently involved in various legal proceedings. The estimate of the probable costs for the resolution of these claims has been developed in consultation with external and internal legal counsels and based upon an analysis of potential results. The Company currently does not believe these proceedings will have a material adverse effect on the Company's financial position as of reporting dates.

4. Cash and Cash Equivalents

This account consists of:

	2025	2024
Cash on hand	₱106,000	₱104,000
Cash in banks	139,428,046	91,303,183
Short-term placements	834,246,302	388,242,029
	₱973,780,348	₱479,649,212

Cash in banks and short-term placements earn interest at prevailing bank deposit rates. Short-term placements are made for varying periods of up to three months or less depending on the immediate cash requirements of the Company. In 2025 and 2024, peso-denominated short-term placements bear annual interest rates ranging from 0.20% to 6.00% and from 0.25% to 3.51%, respectively. In 2025 and 2024, dollar-denominated short-term placements bear annual interest rates of 0.10%.

Interest income from cash and cash equivalents amounted to ₱19.22 million and ₱4.51 million in 2025 and 2024, respectively (see Note 18).



5. Insurance Receivables

This account consists of:

	2025	2024
Premiums due and uncollected	₱64,127,534	₱50,663,357
Reinsurance recoverable on paid losses	54,446,925	53,174,326
Recoverable from reinsurers (Note 13)	8,146,519	8,563,722
	126,720,978	112,401,405
Less: allowance for credit losses	(4,124,785)	(4,124,785)
	₱122,596,193	₱108,276,620

Premiums due and uncollected pertain to premiums receivable from policyholders which are within the grace period of 30 days to 6 months. It also includes premiums receivable from various insurance pools.

Recoverable from reinsurers pertain to share of the reinsurers with respect to the legal policy reserves of the Company (see Note 13).

Reinsurance recoverable on paid losses pertain to amounts recoverable from the reinsurers in respect of claims already paid by the Company which are due and demandable.

6. Financial Assets

The Company's financial assets are summarized by measurement categories as follows:

	2025	2024
Financial assets at FVOCI	₱593,656,383	₱818,927,662
Loans and receivables - net	2,104,134,367	1,974,655,157
	₱2,697,790,750	₱2,793,582,819

Financial Assets at FVOCI

As of December 31, 2025 and 2024, the financial assets at FVOCI of the Company consist of the following:

	2025	2024
Debt instruments		
Government securities	₱376,792,330	₱603,766,994
Salary loans	58,594,730	53,717,901
	435,387,060	657,484,895
Equity investments		
Seed capital in segregated fund assets (Note 7)	75,709,323	75,557,767
Proprietary shares	81,920,000	85,320,000
Listed equity securities	640,000	565,000
	158,269,323	161,442,767
	₱593,656,383	₱818,927,662



The Company entered into a sale of receivables agreement with different counterparties whereby the Company agreed to sell, on a without recourse basis, salary loans to meet the Company's liquidity and risk management objectives (Note 30).

The movements of financial assets at FVOCI follow:

	2025		
	Debt instruments	Equity investments	Total
At beginning of year	₱657,484,895	₱161,442,767	₱818,927,662
Additions	556,691,550	—	556,691,550
Disposals/maturities	(652,615,662)	—	(652,615,662)
Amortization of discount	470,345	—	470,345
Fair value loss - net	(126,644,068)	(3,173,444)	(129,817,512)
	₱435,387,060	₱158,269,323	₱593,656,383

	2024		
	Debt instruments	Equity investments	Total
At beginning of year	₱615,177,081	₱126,030,468	₱741,207,549
Additions	999,516,312	—	999,516,312
Disposals/maturities	(890,351,890)	—	(890,351,890)
Amortization of discount	3,237,786	—	3,237,786
Fair value gain (loss) - net	(70,094,394)	35,412,299	(34,682,095)
At end of year	₱657,484,895	₱161,442,767	₱818,927,662

The movements in the revaluation reserve on financial assets at FVOCI are as follow:

	2025		
	Debt instruments	Equity investments	Total
At beginning of year	(₱3,743,407)	₱63,486,689	₱59,743,282
Realized to profit or loss	129,071,942	—	129,071,942
Fair value gain (loss)	(126,644,068)	(3,173,444)	(129,817,512)
Income tax effect	(91,186)	331,376	240,190
	2,336,688	(2,842,068)	(505,380)
At end of year	(₱1,406,719)	₱60,644,621	₱59,237,902

	2024		
	Debt instruments	Equity investments	Total
At beginning of year	(₱3,889,472)	₱28,789,890	₱24,900,418
Realized to profit or loss	70,135,374	—	70,135,374
Fair value gain (loss)	(70,094,394)	35,412,299	(34,682,095)
Income tax effect	105,085	(715,500)	(610,415)
	146,065	34,696,799	34,842,864
At end of year	(₱3,743,407)	₱63,486,689	₱59,743,282



As of December 31, 2025 and 2024, government securities with total face value of ₱348.00 million, were designated as restricted investments and maintained with the Bureau of Treasury in compliance with the provisions of the IC as security for the benefit of the Company's policyholders and creditors.

Government securities bear interest at rates ranging from 1.75% to 6.25% and 3.25% to 6.25% per annum in 2025 and 2024, respectively. Interest income from government securities and salary loans classified as 'Financial assets at FVOCI' in 2025 and 2024 amounted to ₱69.26 million and ₱97.34 million, respectively (see Note 18).

Loans and Receivables

This account consists of:

	2025	2024
Salary loans	₱2,163,419,542	₱2,056,073,067
Policy loans	35,763,292	40,136,816
Due from officers and employees	10,677,650	12,563,015
Due from related parties (Note 30)	6,119,575	3,769,079
Due from agents	1,745,860	3,520,314
Interest receivable	539,387	2,812,136
Other receivables	16,732,625	16,795,363
	2,234,997,931	2,135,669,790
Less allowance for credit losses	130,863,564	161,014,633
	₱2,104,134,367	₱1,974,655,157

Salary loans represent loans to DepEd teachers and government agencies' employees. For DepEd, the contractual interest rates range from 7.50% to 9.66% per annum in 2025 and in 2024. These loans have terms of one (1) to five (5) years and are collected through salary deduction. For other government agencies, the interest rates are 7.50% per annum add-on rate with a corresponding 13.57% per annum contractual interest rate for a 12-month term, 9.00% per annum add-on rate with a corresponding 16.43% per annum contractual interest rate for a 24-month term, and 9.66% per annum add-on rate with a corresponding 17.35% per annum contractual interest rate for a 36-month term in 2025 and 2024. These loans have terms of one (1) to three (3) years and are collected through salary deduction.

Policy loans pertain to loans issued to insurance policyholders. These loans are collateralized with the cash surrender value of the policyholders' insurance policy. The annual interest rate on policy loans is fixed at 10.00%. The policyholders may repay the policy loans any time during the effectivity of the policy and if unpaid upon surrender or maturity, the policy loan will be deducted from the surrender or maturity benefits. Policy loans are presented gross of the unearned interest income amounting to ₱1.64 million and ₱1.77 million as of December 31, 2025 and 2024, respectively (see Note 15). Interest income from policy loans in 2025 and 2024 amounted to ₱3.18 million and ₱4.13 million, respectively.

Due from related parties consists of the Company's unsecured non-interest-bearing outstanding receivable for certain operating expenses that are due on demand (see Note 30).

Due from officers and employees consists of car financing and salary loans extended to officers and employees of the Company with annual interest rate of 10.00% and 5.70% to 7.50%, respectively, collected through salary deduction.



Due from agents consists of advance commission and cash advances extended by the Company to its agents with interest rate of 5.00% per annum for cash advances related to satellite offices and 12.00% per annum on other cash advances.

Interest receivable pertains to interest income accrued from government securities and short-term time deposits and investments.

Other receivables are non-interest bearing accounts which pertain to the long outstanding receivables which have been provided with allowance for credit losses.

As of December 31, 2025, allowance for credit losses pertain to salary loans and other receivables amounting to ₱114.27 million and ₱16.59 million, respectively.

As of December 31, 2024, allowance for credit losses pertain to salary loans and other receivables amounting to ₱145.58 million and ₱15.43 million, respectively.

	2025		
	Salary loans	Other receivables	Total
At January 1, 2025	₱145,580,041	₱15,434,592	₱161,014,633
Provision (reversal of provision) for the year	(20,166,400)	1,153,727	(19,012,673)
Written-off during the year	(11,138,396)	—	(11,138,396)
At December 31, 2025	₱114,275,245	₱16,588,319	₱130,863,564

	2024		
	Salary loans	Other receivables	Total
At January 1, 2024	₱105,469,028	₱15,880,958	₱121,349,986
Provision for the year	40,111,013	(446,366)	39,664,647
At December 31, 2024	₱145,580,041	₱15,434,592	₱161,014,633

An analysis of changes in the gross carrying amount and the corresponding ECL allowances in relation to salary loans follow:

	2025			
	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount as at January 1	₱1,589,207,437	₱94,326,666	₱372,538,964	₱2,056,073,067
New assets originated or purchased	5,143,774,240	—	—	5,143,774,240
Assets derecognized or repaid	(5,001,779,456)	(10,963,045)	(12,546,868)	(5,025,289,369)
Written-off during the year	—	—	(11,138,396)	(11,138,396)
Transfers to Stage 1	100,803,402	(33,745,100)	(67,058,302)	—
Transfers to Stage 2	(16,959,040)	18,967,650	(2,008,610)	—
Transfers to Stage 3	(22,081,946)	(13,375,220)	35,457,166	—
	₱1,792,964,637	₱55,210,951	₱315,243,954	₱2,163,419,542
ECL allowance as at January 1	₱5,230,490	₱701,985	₱139,647,566	₱145,580,041
Provision for (recovery of) credit losses	(1,513,526)	(346,091)	(18,306,783)	(20,166,400)
Written-off during the year	—	—	(11,138,369)	(11,138,369)
Transfers to Stage 1	23,693,130	(189,757)	(23,503,373)	—
Transfers to Stage 2	(55,292)	763,642	(708,350)	—
Transfers to Stage 3	(100,052)	(91,336)	191,388	—
	₱27,254,750	₱838,443	₱86,182,052	₱114,275,245



	2024			
	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount as at January 1	₱1,559,436,829	₱63,295,136	₱207,879,349	₱1,830,611,314
New assets originated or purchased	4,624,540,000	—	—	4,624,540,000
Assets derecognized or repaid	(4,365,717,568)	(15,363,187)	(17,997,492)	(4,399,078,247)
Transfers to Stage 1	6,005,511	(6,005,511)	—	—
Transfers to Stage 2	(71,388,819)	71,388,819	—	—
Transfers to Stage 3	(163,668,516)	(18,988,591)	182,657,107	—
	₱1,589,207,437	₱94,326,666	₱372,538,964	₱2,056,073,067
ECL allowance as at January 1	₱10,530,311	₱1,093,143	₱93,845,574	₱105,469,028
Provision for (recovery of) credit losses	(3,954,604)	(491,133)	44,556,750	40,111,013
Transfers to Stage 1	82,910	(82,910)	—	—
Transfers to Stage 2	(445,481)	445,481	—	—
Transfers to Stage 3	(982,646)	(262,596)	1,245,242	—
	₱5,230,490	₱701,985	₱139,647,566	₱145,580,041

An analysis of changes in the gross carrying amounts and the corresponding ECL allowances in relation to other receivables follow:

	2025			
	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount as at January 1	₱1,110,743	₱—	₱15,684,620	₱16,795,363
New assets originated or purchased	748,125	—	—	748,125
Assets derecognized or repaid	(630,364)	—	(180,499)	(810,863)
Transfers to Stage 1	—	—	—	—
Transfers to Stage 2	—	—	—	—
Transfers to Stage 3	(1,076,856)	—	1,076,856	—
	₱151,648	₱—	₱16,580,977	₱16,732,625
ECL allowance as at January 1	₱—	₱—	₱15,434,592	₱15,434,592
Impact of change in assumptions	7,342	—	1,146,385	1,153,727
Transfers to Stage 1	—	—	—	—
Transfers to Stage 2	—	—	—	—
Transfers to Stage 3	—	—	—	—
	₱7,342	₱—	₱16,580,977	₱16,588,319

	2024			
	Stage 1	Stage 2	Stage 3	Total
Gross carrying amount as at January 1	₱1,227,622	₱—	₱16,067,610	₱17,295,232
New assets originated or purchased	1,587,157	—	—	1,587,157
Assets derecognized or repaid	(1,704,036)	—	(382,990)	(2,087,026)
Transfers to Stage 1	—	—	—	—
Transfers to Stage 2	—	—	—	—
Transfers to Stage 3	—	—	—	—
	₱1,110,743	₱—	₱15,684,620	₱16,795,363
ECL allowance as at January 1	₱—	₱—	₱15,880,957	₱15,880,957
Assets derecognized or repaid	—	—	(446,365)	(446,365)
Transfers to Stage 1	—	—	—	—
Transfers to Stage 2	—	—	—	—
Transfers to Stage 3	—	—	—	—
Amounts written-off	—	—	—	—
	₱—	₱—	₱15,434,592	₱15,434,592

In 2025 and 2024, the Company sold salary loans at fair value through other comprehensive income to its identified funders with carrying amounts of ₱4.65 billion and ₱4.16 billion, respectively, and resulted in a gain on sale amounting to ₱129.07 million and ₱70.14 million, respectively (see Note 30).

In 2025 and 2024, interest income on loans and receivables amounted to ₱484.15 million and ₱451.39 million, respectively (see Note 18).



7. Segregated Fund Assets/Segregated Fund Liabilities

In 2015, the Company started commercial issuance of unit-linked insurance contracts where the payments to policyholders are linked to investment funds set up by the Company. As of December 31, 2025 and 2024, the Company has four (4) insurance investment funds (IIFs) namely: Opportunity Fund, Balanced Fund, Equity Fund and Medium-term Fund.

The details of this account are as follows:

December 31, 2025			
	Segregated fund assets/liabilities	Seed capital (Note 6)	Net assets
Opportunity fund	₱147,358	₱16,497,459	₱16,644,817
Balanced fund	152,353	16,960,801	17,113,154
Equity fund	40,195	15,858,780	15,898,975
Medium-term fund	–	26,392,283	26,392,283
	₱339,906	₱75,709,323	₱76,049,229

December 31, 2024			
	Segregated fund assets/liabilities	Seed capital (Note 6)	Net assets
Opportunity fund	₱205,605	₱17,079,994	₱17,285,599
Balanced fund	164,900	17,102,177	17,267,077
Equity fund	34,276	16,354,919	16,389,195
Medium-term fund	–	25,020,677	25,020,677
	₱404,781	₱75,557,767	₱75,962,548

The breakdown of net assets in segregated funds follows:

December 31, 2025					
	Opportunity Fund	Balanced Fund	Equity Fund	Medium Term Fund	Total
Cash and cash equivalents	₱416,335	₱471,040	₱279,745	₱37,400	₱1,204,520
Listed equity securities	13,986,621	9,987,658	14,552,322	1,371,368	39,897,969
Government securities	2,256,386	6,922,265	1,070,544	24,656,600	34,905,795
Accrued income	461,777	154,080	430,027	340,030	1,385,914
Other assets	10,567	7,538	10,200	–	28,305
Accounts payable and accrued expenses	(486,869)	(429,427)	(443,863)	(13,115)	(1,373,274)
Net assets	16,644,817	17,113,154	15,898,975	26,392,283	76,049,229
Less: Seed capital	16,497,459	16,960,801	15,858,780	26,392,283	75,709,323
Segregated fund liabilities	₱147,358	₱152,353	₱40,195	₱–	₱339,906

December 31, 2024					
	Opportunity Fund	Balanced Fund	Equity Fund	Medium Term Fund	Total
Cash and cash equivalents	₱176,375	₱20,000	₱177,278	₱1,433,626	₱1,807,279
Listed equity securities	13,627,511	10,476,474	15,992,699	193,621	40,290,305
Government securities	3,762,811	6,802,154	510,236	23,048,327	34,123,528
Corporate debt securities	–	–	–	–	–
Accrued income	76,205	109,732	10,576	357,616	554,129
Other assets	118,584	303,163	140,494	–	562,241
Accounts payable and accrued expenses	(475,887)	(444,446)	(442,088)	(12,513)	(1,374,934)
Net assets	17,285,599	17,267,077	16,389,195	25,020,677	75,962,548
Less: Seed capital	17,079,994	17,102,177	16,354,919	25,020,677	75,557,767
Segregated fund liabilities	₱205,605	₱164,900	₱34,276	₱–	₱404,781



8. Investments in Subsidiaries

This account represents the Company's investment in All Asia Asset Management, Inc. (AAAMI), JAE Finance Philippines Corp. (JAE) and Ventura Financial Services and Marketing Corp. (VFSMC) which are both wholly owned subsidiaries of the Company.

Investments in subsidiaries in 2025 and 2024 consist of:

	2025	2024
VFSMC	₱24,999,994	₱24,999,994
JAE	12,499,995	12,499,995
AAAMI	4,674,002	4,674,002
	₱42,173,991	₱42,173,991

AAAMI's business is to provide institutional medium which will initiate, promote, and render consultancy, technical, research, advisory, management, administrative, and rehabilitation services in all phases, to mutual funds and other kinds of institutions and enterprises, and in relation to such services, to act as agent or representative of natural, or juridical persons whether domestic or foreign as maybe permitted by law.

AAAMI's principal place of business is at 9th Floor, iAcademy Plaza, 324 Sen. Gil Puyat Avenue, Makati City.

The financial highlights of AAAMI as of and for the years ended December 31, 2025 and 2024 follow:

	2025	2024
Total assets	₱6,617,333	₱6,495,475
Total liabilities	67,914	66,594
Net assets	6,549,419	6,448,881
Net income	120,538	390,936

In the first quarter of 2018, the Company sought the approval of the IC to set up JAE Finance Philippines Corp. (JAE) to operate as a financing Company with initial capital of ₱12.50 million. On March 5, 2018, the IC expressed no objection to this provided that the investment shall always be in accordance with Section 2016 (b) (6) of the Amended Insurance Code R.A. 10607.

The dates of incorporation and registration of JAE are May 16, 2018 and August 1, 2018, respectively. In February 2020, JAE started its commercial operations.

JAE's principal place of business is at iAcademy Plaza, 324 Sen. Gil Puyat Avenue, Barangay Bel-Air, Makati City.

The financial highlights of JAE as of and for the years ended December 31, 2025 and 2024 follow:

	2025	2024
Total assets	₱14,212,502	₱13,566,328
Total liabilities	289,490	260,223
Net assets	13,923,012	13,306,105
Net income	616,907	1,326,149



In August 2024, the Company sought the approval of the IC to create a wholly owned subsidiary, Ventura Financial Services and Marketing Corporation (VFSMC), to operate as a marketing arm of PhilLife to revitalize its individual life business, with initial capital of ₱25.00 million.

On December 10, 2024, the IC expressed no objection to this plan.

VFSMC was registered with the SEC on November 11, 2024, with principal place of business at 2F STI Holdings Center, 6764 Ayala Avenue, San Lorenzo, Makati City.

The financial highlights of VFSMC as of and for the years ended December 31, 2025 and 2024 follow:

	2025	2024
Total assets	₱24,303,562	₱25,112,433
Total liabilities	20,500	562,164
Net assets	24,283,062	24,550,269
Net loss	(267,207)	(449,731)

9. Property, Equipment and Intangible Assets

Property and Equipment

The rollforward analysis of this account follows:

	December 31, 2025				
	Office Condominium	Leasehold Improvements	Office Furniture, Fixtures and Equipment	Transportation Equipment	Total
Cost					
At beginning of year	₱239,969,271	₱15,254,712	₱67,663,951	₱5,395,496	₱328,283,430
Acquisitions	–	–	8,395,501	–	8,395,501
Disposals	–	(212,522)	(9,310,145)	(1,682,296)	(11,204,963)
At end of year	₱239,969,271	₱15,042,190	₱66,749,307	₱3,713,200	₱325,473,968
Accumulated depreciation					
At beginning of year	₱23,244,361	₱8,420,152	₱58,208,645	₱2,841,878	₱92,715,036
Depreciation (Note 26)	11,998,668	1,416,113	3,480,984	690,600	17,586,365
Disposals	–	(212,517)	(9,310,114)	(1,682,294)	(11,204,925)
At end of year	35,243,029	9,623,748	52,379,515	1,850,184	99,096,476
Net book value	₱204,726,242	₱5,418,442	₱14,369,792	₱1,863,016	₱226,377,492

	December 31, 2024				
	Office Condominium	Leasehold Improvements	Office Furniture, Fixtures and Equipment	Transportation Equipment	Total
Cost					
At beginning of year	₱239,969,271	₱8,450,425	₱61,546,127	₱5,395,496	₱315,361,319
Acquisitions	–	6,854,547	7,081,636	–	13,936,183
Disposals	–	(50,260)	(963,812)	–	(1,014,072)
At end of year	₱239,969,271	₱15,254,712	₱67,663,951	₱5,395,496	₱328,283,430
Accumulated depreciation and amortization					
At beginning of the year	₱11,245,693	₱8,227,665	₱56,614,114	₱2,151,278	₱78,238,750
Depreciation (Note 26)	11,998,668	242,747	2,558,317	690,600	15,490,332
Disposals	–	(50,260)	(963,786)	–	(1,014,046)
At end of year	23,244,361	8,420,152	58,208,645	2,841,878	92,715,036
Net book value	₱216,724,910	₱6,834,560	₱9,455,306	₱2,553,618	₱235,568,394



As of December 31, 2025 and 2024, the cost of fully depreciated property and equipment still in use amounted to ₱53.78 million and ₱45.17 million, respectively.

Intangible Assets

The rollforward analyses for this account follow:

	2025	2024
Cost		
At January 1	₱144,386,580	₱151,532,215
Additions	22,226,895	850,000
Disposal	—	(7,995,635)
At December 31	166,613,475	144,386,580
Accumulated Amortization		
At January 1	105,833,802	100,455,265
Amortization (Note 26)	10,527,431	10,182,160
Disposal	—	(4,803,623)
At December 31	116,361,233	105,833,802
Net Book Value	₱50,252,242	₱38,552,778

Intangible assets pertain to computer software purchased from third parties.

10. Right-of-use Assets and Lease Liabilities

The Company has lease contracts for its office spaces used in operations which generally have lease terms of two (2) to five (5) years.

The Company also entered into certain leases of buildings with terms of 12 months or less and leases of office equipment with low value. The Company applies the ‘short-term lease’ and ‘lease of low-value assets’ recognition exemptions for these leases.

The rollforward analysis of right-of-use assets follows:

	2025	2024
Cost		
At January 1	₱13,065,543	₱14,732,388
Additions	—	4,968,999
Termination	(1,407,458)	(6,635,844)
As at December 31	11,658,085	13,065,543
Accumulated depreciation		
At January 1	7,985,509	12,355,021
Depreciation (Note 26)	2,042,564	2,266,332
Termination	(1,407,832)	(6,635,844)
As at December 31	8,620,241	7,985,509
Net Book Value	₱3,037,844	₱5,080,034



The rollforward analysis of lease liabilities follows:

	2025	2024
At January 1	₱5,315,090	₱2,396,382
Additions	—	4,968,999
Interest expense	395,100	460,683
Payments	(2,295,568)	(2,510,974)
As at December 31	₱3,414,622	₱5,315,090

The following are the amounts recognized in the statement of income:

	2025	2024
Depreciation expense of right-of-use assets (Note 26)	₱2,042,564	₱2,266,332
Interest expense on lease liabilities	395,100	460,683
Rent expense on short-term and low value leases (Note 26)	8,087,942	8,344,388
Total amount recognized in statements of income	₱10,525,606	₱11,071,403

Shown below is the maturity analysis of the undiscounted lease payments:

	2025	2024
Within 1 year	₱1,277,251	₱2,295,543
More than 1 year to 2 years	1,201,594	1,277,251
More than 2 years to 3 years	1,265,312	1,201,594
More than 3 years to 4 years	199,112	1,464,423
	₱3,943,269	₱6,238,811

11. Investment Properties

The rollforward analysis of this account follows:

	2025	2024
At beginning of year	₱137,278,468	₱122,257,468
Fair value gains on investment properties	3,874,000	15,021,000
At end of year	₱141,152,468	₱137,278,468

This account consists of residential lots.

The fair values of the investment properties were determined by independent professionally qualified appraisers. Based on the latest appraisal conducted, the investment properties have an aggregate fair value of ₱141.15 million and ₱137.28 million as of December 31, 2025 and 2024, respectively, all within Level 3 of the fair value hierarchy. The fair values of the investment properties were determined based on the published selling prices of similar properties in the same vicinity as of the reporting date.

Considering the current development trends in the area and the character of Riviera lots, a residential land development for each lot would represent the highest and best use of the property.



Description of valuation techniques used and key inputs to valuation on investment properties:

Location	Valuation techniques	Significant unobservable inputs	December 31	
			2025	2024
			Range (weighted average)	Range (weighted average)
Riviera Golf & Country Club, Silang Cavite	Sales comparison approach	Estimated computed value per sq. m.	₱15,600 to ₱20,000 (₱18,250)	₱15,600 to ₱20,000 (₱17,743)
		Adjustments for: Bargaining allowance	(10%)	(10%)

12. Other Assets

This account consists of:

	2025	2024
Prepayments	₱14,795,026	₱13,315,985
Rental and other deposits (Notes 10 and 26)	9,472,722	3,147,836
Documentary stamps inventory	7,184,704	4,721,295
Security fund	20,445	20,445
	₱31,472,897	₱21,205,561

Prepayments include membership dues and advance rentals.

Rental deposits include refundable deposits in relation to lease contracts entered into by the Company and other deposits for advertising and occupancy costs.

Documentary stamps inventory pertains to funding for payments of documentary stamp taxes on life insurance policies, lease contracts, and original issuance of debt instruments, including salary loan and policy loan applications.

The security fund is maintained in accordance with Section 378 of the Amended Insurance Code. The amount of such fund is determined by and deposited with the IC and its purpose is to pay valid claims of insolvent insurance companies.

13. Insurance Contract Liabilities

This account consists of:

	2025	2024
Legal policy reserves	₱1,220,808,621	₱1,176,544,902
IBNR claims	171,159,171	112,148,128
Claims payable	90,545,487	72,669,325
Experience refund payable	37,706,375	33,507,551
Policyholders' dividends payable	23,384,579	24,034,990
	₱1,543,604,233	₱1,418,904,896



Legal policy reserves may be analyzed as follows:

	December 31, 2025			December 31, 2024		
		Reinsurers' Share of Liabilities (Note 5)	Net		Reinsurers' Share of Liabilities (Note 5)	Net
	Gross			Gross		
Reserves for:						
Ordinary life insurance	₱571,398,440	(₱2,588,074)	₱568,810,366	₱611,897,079	(₱1,848,310)	₱610,048,769
Ordinary total and permanent disability	935,903	–	935,903	1,785,304	–	1,785,304
Ordinary accidental death benefits	8,540,388	–	8,540,388	6,484,103	–	6,484,103
Ordinary supplementary contracts	13,654,282	–	13,654,282	15,650,190	–	15,650,190
Group life insurance	626,279,608	(5,558,445)	620,721,163	540,728,226	(6,715,412)	534,012,814
	₱1,220,808,621	(₱8,146,519)	₱1,212,662,102	₱1,176,544,902	(₱8,563,722)	₱1,167,981,180

The movements in legal policy reserves follow:

	December 31, 2025			December 31, 2024		
	Insurance Contract Liabilities	Reinsurers' Share of Liabilities (Note 5)	Net	Insurance Contract Liabilities	Reinsurers' Share of Liabilities (Note 5)	Net
At beginning of year	₱1,176,544,902	(₱8,563,722)	₱1,167,981,180	₱1,150,205,207	(₱8,276,330)	₱1,141,928,877
Due to change in discount rates	(4,751,796)	–	(4,751,796)	3,744,746	–	3,744,746
Due to change in policies and assumptions	49,015,515	417,203	49,432,718	22,594,949	(287,392)	22,307,557
At end of year	₱1,220,808,621	(₱8,146,519)	₱1,212,662,102	₱1,176,544,902	(₱8,563,722)	₱1,167,981,180



As of December 31, 2025 and 2024, the Company recognized remeasurement gain/(loss) on life insurance reserves amounting to ₱30.20 million and ₱26.64 million, respectively, net of deferred tax (see Note 27). The rollforward analyses of this account follow:

	2025	2024
At January 1	₱26,638,443	₱29,447,002
Arising during the year, net of tax	3,563,847	(2,808,559)
At December 31	₱30,202,290	₱26,638,443

The movements in IBNR claims follow:

	2025	2024
At beginning of year	₱112,148,128	₱94,287,877
Provisions (Note 20)	59,011,043	17,860,251
At end of year	₱171,159,171	₱112,148,128

The movements in claims payable follow:

	2025	2024
At beginning of year	₱72,669,325	₱35,329,502
Provisions (Note 20)	450,159,806	322,637,128
Payments	(432,283,644)	(285,297,305)
At end of year	₱90,545,487	₱72,669,325

The movements in experience refund payable follow:

	2025	2024
At beginning of year	₱33,507,551	₱31,750,133
Provisions (Note 20)	24,550,829	23,133,867
Payments	(20,352,005)	(21,376,449)
At end of year	₱37,706,375	₱33,507,551

The movements in policyholders' dividends payable follow:

	2025	2024
At beginning of year	₱24,034,990	₱28,816,663
Provisions (reversal) (Note 20)	1,921,882	(1,866,464)
Payments	(2,572,293)	(2,915,209)
At end of year	₱23,384,579	₱24,034,990

Sensitivities

The analysis below is performed for a reasonable possible movement in key assumptions, related to mortality and discount rate, with all other assumptions held constant, on the statement of income, statement of comprehensive income and statement of changes in equity. The correlation of assumptions will have a significant effect in determining the ultimate claims liabilities, but to demonstrate the impact due to changes in assumptions, assumption changes had to be done on an individual basis.



The assumptions that have the greatest effect on the statement of financial position, statement of income, statement of comprehensive income and statement of changes in equity are listed below:

December 31, 2025					
	Change in Assumptions	Increase/ (Decrease) in Gross Liabilities	Increase/ (Decrease) in Net Liabilities	Increase/ (Decrease) in Profit Before Tax	Increase/ (Decrease) in Equity
Mortality	+10.00%	₱76,540,276	₱76,540,276	(₱76,540,276)	(₱76,540,276)
	-10.00%	(71,163,296)	(71,163,296)	71,163,296	71,163,296
Discount rate	-1.00%	65,314,469	65,314,469	65,314,469	65,314,469

December 31, 2024					
	Change in Assumptions	Increase/ (Decrease) in Gross Liabilities	Increase/ (Decrease) in Net Liabilities	Increase/ (Decrease) in Profit Before Tax	Increase/ (Decrease) in Equity
Mortality	+10.00%	₱67,865,474	₱67,865,474	(₱67,865,474)	(₱67,865,474)
	-10.00%	(63,255,493)	(63,255,493)	63,255,439	63,255,439
Discount rate	-1.00%	64,679,971	64,679,971	64,679,971	64,679,971

14. Premium Deposit Fund

This account pertains to funds held for policyholders with interest ranging from 2.00% to 3.00% in 2025 and 2024. Interest expense charged to income in 2025 and 2024 amounted to ₱0.10 million and ₱0.12 million, respectively. As of December 31, 2025 and 2024, premium deposit fund amounted to ₱5.69 million and ₱7.42 million, respectively.

15. Accounts Payable and Other Liabilities

This account consists of:

	2025	2024
Accrued expenses	₱226,118,992	₱139,852,694
Accounts payable	120,584,467	138,142,231
Life insurance deposits	93,162,311	43,313,859
Unearned service fees	44,365,981	40,303,987
Due to agents	19,432,763	17,410,274
Taxes payable	17,543,489	10,326,619
Due to reinsurers	11,762,606	1,566,488
Unearned interest income	1,635,610	1,766,783
Interest payable	1,396,801	1,396,801
Government contributions payable	786,340	591,578
	₱536,789,360	₱394,671,314

Accrued expenses consist mainly of accruals for policyholder benefits, IT maintenance, employee benefits, marketing expenses and professional fees.



Accounts payable mostly consist of non-interest-bearing liabilities that are due and demandable, except for car loans payable to bank under mortgage. Interest incurred on car amortization amounted to ₱0.90 million and ₱0.76 million in 2025 and 2024, respectively.

Life insurance deposits pertain to advance premium collections from policyholders which will be recognized as premium income when due, and collections pertaining to policies not yet approved which will be recognized as income upon approval.

Unearned service fees pertain to the proportion of service fees from salary loans attributable to subsequent periods.

Due to agents pertain to the commissions and fidelity fund payable to agents that are due and demandable.

Taxes payable includes taxes withheld from employees, agents & suppliers, premium taxes and stamp duties.

Due to reinsurers pertains to premiums payable to reinsurers which are noninterest bearing.

Unearned interest income pertains to unearned interest income from policy loans.

Government contributions payable includes Philhealth premium, SSS premium and loans payable, HDMF premium and loans payable.

16. Equity

Capital stock

Details of the Company's capital stock as of December 31, 2025 and 2024 follow:

	2025		2024	
	Shares	Amount	Shares	Amount
Capital stock - ₱0.01 par value per common share				
Authorized as of beginning and end of year	75,000,000,000	₱750,000,000	75,000,000,000	₱750,000,000
Issued and outstanding as of beginning of year	59,485,675,869	₱594,856,759	59,485,675,869	₱594,856,759
Issued during the year	—	—	—	—
Issued and outstanding as of end of year	59,485,675,869	₱594,856,759	59,485,675,869	₱594,856,759

As of December 31, 2025 and 2024, the Company has no deposit for future stock subscription.

Retained earnings

As of December 31, the Company's retained earnings follow:

	2025	2024
Retained earnings		
Unappropriated	₱1,375,865,888	₱1,192,524,045
Appropriated	9,636,423	3,490,370
	₱1,385,502,311	₱1,196,014,415



Under IC Circular Letter 2016-66, the Company is required to appropriate from its unassigned retained earnings an amount equal to the aggregate of the negative reserves of traditional life insurance policy. The BOD has appropriated ₱9.67 million and ₱3.49 million of its unappropriated retained earnings relating to the movement of the negative reserves for as at December 31, 2025 and 2024, respectively.

17. Net Insurance Premiums

This account consists of:

	2025	2024
Gross premiums on insurance contracts		
Group life insurance (Note 30)	₱1,065,356,293	₱726,107,165
Ordinary life insurance	71,952,052	39,750,804
	1,137,308,345	765,857,969
Reinsurers' share of gross premiums on insurance contracts		
Group life insurance	(9,374,298)	(1,467,635)
Ordinary life insurance	(4,204,192)	(2,753,134)
	(13,578,490)	(4,220,769)
	₱1,123,729,855	₱761,637,200

18. Interest Income

This account consists of interest arising from:

	2025	2024
Loans and receivables (Notes 6 and 30)	₱484,147,364	₱451,390,642
Financial assets at FVOCI (Note 6)	69,264,080	97,341,631
Cash and cash equivalents (Note 4)	19,222,847	4,514,404
	₱572,634,291	₱553,246,677

19. Other Income

This account consists of:

	2025	2024
VUL management fee	₱879,458	₱639,762
Miscellaneous	3,995,793	1,319,451
	₱4,875,251	₱1,959,213

Miscellaneous represents income recognized from the reversal of long-outstanding liabilities



20. Benefits and Claims Incurred on Insurance Contracts

This account consists of:

	2025	2024
Claims (Note 13)	₱509,170,849	₱340,497,379
Maturities, policyholders' dividends and others	49,522,044	56,955,144
Surrenders	32,331,520	40,535,531
Experience refund (Note 13)	24,550,829	23,133,867
	₱615,575,242	₱461,121,921

Benefits and claims incurred on insurance contracts can be further analyzed as follows:

	2025	2024
Group life insurance	₱549,834,550	₱373,222,803
Ordinary life insurance	65,740,692	87,899,118
	₱615,575,242	₱461,121,921

21. Commissions and Other Underwriting Expenses

This account consists of:

	2025	2024
Commissions	₱246,446,324	₱170,093,811
Salaries, wages and employees' benefits (Note 24)	102,295,110	99,494,802
Conference expense	49,059,763	30,351,547
Others	184,781	484,083
	₱397,985,978	₱300,424,243

Others pertain mainly to agency training, development and recruitment, and medical fees.

22. General and Administrative Expenses

This account consists of:

	2025	2024
Occupancy costs (Note 26)	₱123,631,892	₱71,746,472
Professional fees	67,500,680	36,792,908
Salaries, wages and employees' benefits (Note 24)	47,989,209	29,069,975
(Reversal) of provision for credit losses on loans and receivables	(19,012,673)	39,664,647
Security and sanitation	17,493,492	8,460,555
Transportation and travel	9,477,489	9,710,601
Printing and supplies	9,092,473	5,833,133
Postage and communication	5,622,020	4,560,720
Representation and entertainment	2,998,446	3,916,927
Membership fees	2,610,099	2,685,662

(Forward)



	2025	2024
Insurance expense	₱821,381	₱726,246
Others	741,225	1,373,339
	₱268,965,733	₱214,541,185

Others include the Company's workshop, seminar expenses and bank charges.

23. Service Fees Expense

This account consists of:

	2025	2024
Collection fee on premiums	₱73,420,881	₱49,194,692
Service fees to branch and satellite offices	54,178,800	48,997,410
Collection fee on salary loans	22,739,095	22,926,246
Others	4,224,636	2,748,427
	₱154,563,412	₱123,866,775

24. Salaries, Wages and Employees' Benefits

This account consists of:

	2025	2024
Salaries, wages and other benefits	₱135,307,517	₱114,984,806
SSS, Medicare and Pag-IBIG contributions	7,612,912	6,313,795
Pension expense (Note 25)	7,363,890	7,266,176
	₱150,284,319	₱128,564,777

Salaries, wages and employees' benefits are charged as follows:

	2025	2024
Commissions and other underwriting expenses (Note 21)	₱102,295,110	₱99,494,802
General and administrative expenses (Note 22)	47,989,209	29,069,975
	₱150,284,319	₱128,564,777

25. Pension Plan

The Company has a non-contributory defined benefit plan (the Plan) providing death, disability, and retirement benefits for all of its employees. Under the Plan, the normal retirement age is sixty and the employee should have completed at least ten years of service. Normal retirement benefit consists of a lump-sum benefit equivalent to 100% of the employee's final monthly pay for every year of service.



Changes in net pension obligation follow:

	December 31, 2025		
	Present Value of Pension Obligation	Fair Value of Plan Assets	Net Pension Obligation
Balance at beginning of year	₱59,594,702	₱3,783,044	₱55,811,658
Expense recognized in statements of income			
Current service cost	3,992,866	—	3,992,866
Net interest cost	3,599,520	228,496	3,371,024
	7,592,386	228,496	7,363,890
Benefits paid	(1,476,779)	(1,476,779)	—
Contributions	—	8,102,659	(8,102,659)
Remeasurements in OCI			
Actuarial changes arising from:			
Loss on plan assets	—	96,539	(96,539)
Demographic assumptions	—	—	—
Financial assumptions	157,790	—	157,790
Experience adjustments	2,976,686	—	2,976,686
	3,134,476	96,539	3,037,937
Balance at end of year	₱68,844,785	₱10,733,959	₱58,110,826

	December 31, 2024		
	Present Value of Pension Obligation	Fair Value of Plan Assets	Net Pension Obligation
Balance at beginning of year	₱56,776,942	₱3,540,839	₱53,236,103
Expense recognized in statements of income			
Current service cost	3,672,739	—	3,672,739
Net interest cost	3,832,444	239,007	3,593,437
	7,505,183	239,007	7,266,176
Benefits paid	(7,395,966)	(7,395,966)	—
Contributions	—	7,395,966	(7,395,966)
Remeasurements in OCI			
Actuarial changes arising from:			
Loss on plan assets	—	3,198	(3,198)
Demographic assumptions	(1,687,047)	—	(1,687,047)
Financial assumptions	2,576,576	—	2,576,576
Experience adjustments	1,819,014	—	1,819,014
	2,708,543	3,198	2,705,345
Balance at end of year	₱59,594,702	₱3,783,044	₱55,811,658

The fair value of plan assets by each class are as follows:

	2025	2024
Cash	₱83	₱123,748
Money market	618,095	7,943
Fixed income	9,121,692	3,312,872
Equities	994,089	338,481
	₱10,733,959	₱3,783,044

The Company's plan assets are carried at fair value. The fair value of cash approximates its carrying amount due to the short-term nature of the account.



Movements in 'Remeasurement on defined benefit plan' in OCI follows:

	2025	2024
Balance at beginning of year	₱3,760,017	₱5,789,026
Remeasurement gains (losses) on retirement plan in OCI		
Due to demographic assumptions	—	1,687,047
Loss on plan asset	96,539	3,198
Due to changes in financial assumptions	(157,790)	(2,576,576)
Due to experience adjustments	(2,976,686)	(1,819,014)
Remeasurement gains (losses) during the year	(3,037,937)	(2,705,345)
Tax effect	759,484	676,336
Remeasurement gains (losses) on retirement plan during the year, net of tax	(2,278,453)	(2,029,009)
Balance at end of year, net of tax	₱1,481,564	₱3,760,017

The cost of defined benefit retirement plans as well as the present value of the benefit obligation are determined using actuarial valuations. The actuarial valuation involves making various assumptions. The assumptions used for the years ended December 31, 2025 and 2024 follow:

	2025	2024
Discount rate	6.01%	6.04%
Salary increase rate	4.00%	4.00%
Mortality rate	1994 GAMT	1994 GAMT
Disability rate	1952 Disability Table	1952 Disability Table
Average remaining working lives of employees	12 years	12 years

The sensitivity analysis below has been determined based on reasonably possible changes of each significant assumption on the defined benefit obligation as of the end of the reporting period, assuming all other assumptions were held constant:

	2025		2024	
	Change in variable	Increase (decrease) in defined benefit obligation	Change in variable	Increase (decrease) in defined benefit obligation
Discount rate	+1.00%	(₱4,970,916)	+1.00%	(₱4,449,176)
	-1.00%	5,654,619	-1.00%	5,068,259
Salary increase rate	+1.00%	5,736,558	+1.00%	5,141,473
	-1.00%	(5,179,865)	-1.00%	(4,631,316)
Employee turnover	+10.00%	169,594	+10.00%	121,746
	-10.00%	(169,594)	-10.00%	(121,746)

The maturity analysis of the undiscounted benefit payments follows:

	2025	2024
Within 1 year	₱10,285,751	₱10,996,941
More than 1 year to 5 years	20,247,453	8,010,083
More than 5 years to 20 years	174,618,166	169,407,147



As of December 31, 2025 and 2024, the average duration of the expected benefits is 12 years. In 2026, the Management expects to contribute ₱10.00 million.

26. Occupancy Costs

This account consists of:

	2025	2024
Repairs and maintenance	₱78,503,685	₱28,867,287
Depreciation and amortization (Notes 9 and 10)	30,156,360	27,938,824
Rent (Note 10)	8,087,942	8,344,388
Light and water	4,975,155	4,592,923
Condominium dues	1,908,750	2,003,050
	₱123,631,892	₱71,746,472

27. Income Taxes

This account consists of:

	2025	2024
Current		
RCIT	₱88,517,152	₱65,336,503
Final	7,475,623	4,599,310
	95,992,775	69,935,813
Deferred	(3,564,462)	(6,431,771)
	₱92,428,313	₱63,504,042

Deferred tax assets are recognized to the extent that the realization of the related tax benefit through future taxable profits is probable. Components of recognized net deferred tax assets and liabilities follow:

	2025	2024
<i>Deferred tax assets on:</i>		
Allowance for credit losses	₱33,747,087	₱41,284,854
Pension liability	16,741,284	15,407,007
Unearned service fees	11,091,495	10,075,997
Accrued expenses	14,341,785	4,644,748
Lease liabilities	94,195	58,764
	76,015,846	71,471,370
<i>Deferred tax liability on:</i>		
Remeasurement gain on life insurance reserves	(10,067,430)	(8,879,481)
Unrealized gain on financial assets at FVOCI	(2,240,878)	(2,481,069)
Unrealized foreign exchange gain	(1,133,700)	(913,171)
	(13,442,008)	(12,273,721)
Total	₱62,573,838	₱59,197,649



The movement of the Company's net deferred tax assets is as follows:

	2025	2024
At beginning of year	₱59,197,649	₱51,700,713
Deferred tax benefit (loss) through:		
Profit and loss	3,564,462	6,431,771
Other comprehensive income	(188,273)	1,065,165
At end of year	₱62,573,838	₱59,197,649

The reconciliation between the provision for income tax computed at the statutory income tax and the income tax expense recognized in the statement of income follows:

	2025	2024
Tax calculated at statutory income tax rate	₱70,479,052	₱56,805,904
Additions to (deductions from) income tax from:		
Nontaxable income	(972,355)	(3,767,160)
Income subjected to final tax	(2,892,238)	(2,111,467)
Nondeductible expenses	25,813,854	12,576,765
Income tax expense	₱92,428,313	₱63,504,042

28. Management of Capital, Insurance Risk and Financial Risks

The Company's activities expose it to a variety of risks such as capital, financial and insurance risks. The overall objective of risk management is to focus on the unpredictability of financial markets and insurance contingencies to minimize potential adverse effects on the financial condition of the Company.

Governance Framework

The Company has established a risk management function with clear cut responsibilities and with the mandate to develop company-wide policies on market, credit, liquidity, insurance, and operational risk management. It also supports the effective implementation of risk management policies at the individual business unit and process levels.

The risk management policies define the Company's identification of risk and its interpretation, ensuring the appropriate quality and diversification of assets, alignment of underwriting and reinsurance strategies to the corporate goals, and specify reporting requirements.

Capital Management Framework

The Company manages its capital based on the statutory requirements on minimum paid-up capital, minimum net worth, and the statutory regulations on risk-based capital (RBC) to measure the adequacy of its statutory surplus in relation to the risks inherent in its business. The RBC method involves developing a risk-adjusted target level of statutory surplus by applying certain factors to various asset, premium and reserve items. Higher factors are applied to more risky items and lower factors are applied to less risky items. The target level of statutory surplus varies not only as a result of the insurer's size, but also on the risk profile of the insurer's operations.

The Company's policy to address the situations where the capital level maintained is lower than minimum is to require the shareholders to add more capital. The management ensures that the Company holds minimum paid-up capital to be compliant with the regulatory requirement.



To ensure compliance with these externally imposed capital requirements, it is the Company's policy to monitor the paid-up capital, net worth, and related requirements on a quarterly basis as part of the Company's internal financial reporting process.

The Company has established the following capital management objectives, in managing the risks that affect its capital position:

- To maintain the required level of capitalization thereby providing a degree of security to policyholders;
- To allocate capital efficiently and support the development of business by ensuring that returns on capital employed meet the requirements of its capital providers and of its shareholders;
- To retain financial flexibility by maintaining strong liquidity and access to a range of credit facilities;
- To align the profile of assets and liabilities taking into account the risks inherent in the business; and
- To maintain healthy capital and liquidity ratios in order to support its business objectives and maximize shareholders value.

Regulatory Framework

Regulators are interested in protecting the rights of the policyholders and maintaining close vigil to ensure that the Company is satisfactorily managing its affairs for their benefit. At the same time, the regulators are also interested in ensuring that the Company maintains appropriate solvency position to meet liabilities arising from claims and that the risks are at acceptable levels.

The operations of the Company are subject to the regulatory requirements of the IC. Such regulations not only prescribe approval and monitoring of activities but also impose certain restrictive provisions (e.g. fixed capitalization requirements, margin of solvency (MOS) and RBC requirements) to minimize the risk of default and insolvency on the part of the insurance companies to meet the unforeseen liabilities as these arise.

Fixed capitalization requirements

On August 15, 2014, the President of the Philippines approved the Republic Act No. 10607 to be known as the "New Insurance Code" (Amended Code) which provides the new capitalization requirements of all existing insurance companies based on net worth on a staggered basis starting June 30, 2015 up to December 31, 2022.

On January 13, 2015, the IC issued CL No. 02-2015 which provide clarifications on the minimum capitalization requirements under Sections 194, 197, 200 and 289 of the Amended Code. It also supersedes Department of Finance Order (DO) No. 15-2012, DO No. 27-2006, CL No. 22-2008 and CL No. 26-2008. According to the CL, the minimum net worth requirement would be ₱250,000,000 by December 31, 2013. The minimum net worth shall be unimpaired at all times and shall increase to the amounts as follows:

Minimum Net worth	Compliance Date
₱550,000,000	December 31, 2016
900,000,000	December 31, 2019
1,300,000,000	December 31, 2022

As of December 31, 2025 and 2024, the required minimum statutory net worth for the Company is ₱1.30 billion. As of December 31, 2024, based on the approved synopsis by the Insurance Commission, the Company's net worth amounted to ₱1.55 billion.



As of December 31, 2025, based on the internal computations, the Company's net worth amounted to ₱1.97 billion.

As of December 31, 2025 and 2024, the Company has complied with the minimum net worth requirements.

Solvency requirement

Under the Amended Code, a life insurance company doing business in the Philippines shall at all times maintain the minimum paid-up capital, and net worth requirements as prescribed by the Commissioner. Such solvency requirements shall be based on internationally accepted solvency frameworks and accepted only after due consultation with the insurance industry association.

The amounts of estimated non-admitted assets as defined in the Code are as follows:

	2025 (Estimated)	2024 (Actual)
Loans and receivables	₱53,982,429	₱275,499,854
Property and equipment	10,245,537	14,240,895
Investments	63,604,470	67,548,644
Other assets	94,026,289	87,532,456
	₱221,858,725	₱444,821,849

The excess solvency shall be the excess of the value of its admitted assets (as defined under the same Code), over the amount of its liabilities and the required minimum capital/net worth.

If an insurance company failed to meet the minimum required capital, the Insurance Commission is authorized to suspend or revoke all certificates of authority granted to such companies, its officers and agents, and no new business shall be done by and for such company until its authority is restored by the Insurance Commission.

The final amount of the net worth as of December 31, 2025 can be determined only after the accounts of the Company have been examined by the Insurance Commission, specifically as to admitted and non-admitted assets as defined under the Code.

Unimpaired capital requirement

On August 7, 2008, the IC issued Insurance Memorandum Circular (IMC) No. 22-2008 providing that for purposes of determining compliance with the law, rules and regulations requiring that the paid-up capital should remain intact, and unimpaired at all times, the statements of financial position should show that the net worth or equity is at least equal to the actual paid-up capital. The Company has complied with the unimpaired capital requirement.

RBC requirements

In 2016, the IC issued Circular Letter No. 2016-68, Amended Risk-Based Capital (RBC2) Framework, pursuant to Section 437 of the Amended Insurance Code. The RBC ratio shall be calculated as Total Available Capital (TAC) divided by the RBC requirement.

TAC is the aggregate of Tier 1 and Tier 2 capital minus deductions, subject to applicable limits and determinations. Tier 1 Capital represents capital that is fully available to cover losses of the insurer at all times on a going-concern and winding up basis (e.g. Capital Stock, Statutory Deposit, Capital Stock Subscribed, Contributed Surplus, etc.). Tier 2 Capital does not have the same high-quality characteristics of Tier 1 capital, but can provide an additional buffer to the insurer [e.g. Reserve for Appraisal Increment – Property and Equipment, Remeasurement Gains (Losses) on Retirement Pension Asset (Obligation)]. Tier 2 Capital shall not exceed 50% of Tier 1 Capital.



The minimum RBC ratio is set at 125%. All insurance companies are required to maintain the minimum RBC ratio and not fail the Trend Test.

Failure to meet the RBC ratio shall subject the insurance company to the corresponding regulatory intervention which has been defined at various levels.

On February 11, 2025, the Company received the IC letter dated February 6, 2025, on the approval of the 2023 Annual Statement and release of the synopsis with total admitted assets of ₱3.26 billion and net worth amounting to ₱1.44 billion. The Company is compliant with the ₱1.30 billion minimum net worth requirements under Section 194 of the Amended Code (R.A. No. 10607). The Company's RBC ratio of 370% is compliant with the ratio prescribed under IC Circular No. 2016-18.

On January 22, 2026, the Company received the IC letter dated January 15, 2025, on the approval of the 2024 Annual Statement and release of the synopsis with total admitted assets of ₱3.48 billion and net worth amounting to ₱1.55 billion.

The table below shows RBC2 ratio on December 31, 2025 as determined by the Company based on internal calculations and at December 31, 2024 based on the examination of the Insurance Commission.

	2025 (Estimated)	2024 (Actual)
Total available capital	₱2,052,395,038	₱1,858,825,430
RBC requirement	560,790,453	492,423,935
RBC Ratio	366%	377%

The final amounts however can be determined only after the accounts of the Company have been examined by the IC specifically for the determination of admitted and non-admitted assets as defined under the Amended Code.

In 2016, the IC issued Circular Letter No. 2016-68, Amended Risk-Based Capital (RBC2) Framework, which prescribes that all insurance companies must satisfy the minimum statutory RBC ratio of 125% and not fail the Trend Test as stated under Section 3 of this Circular. The RBC ratio of an insurance company shall be equal to the Total Available Capital (TAC) divided by the RBC requirement.

IC Circular Letter No. 2016-69, *Implementation Requirements for Financial Reporting, Valuation Standards for Insurance Policy Reserves and Amended Risk-Based Capital (RBC2) Framework*, provides that the level of sufficiency for the RBC2 Framework shall be at 95% level in 2017, 97.50% in 2018 and 99.50% in 2019. This has taken effect beginning January 1, 2017.

The submission of Financial Reporting Framework (FRF), RBC2 and GPV reports for the year ended December 31, 2025 shall be on or before April 30, 2026.

Circular Letter No. 2017-30, Regulatory Requirements and Actions for the New Regulatory Framework (Life Insurance Business)

The cumulative prior year impact of the changes arising from the adoption of the New Financial Reporting Framework, including the change in the valuation basis from Net Premium Valuation (NPV) to Gross Premium Valuation (GPV) as well as any change in assumptions under GPV computed based on the new valuation standards for life insurance policy reserves as provided under



CL No. 2016-66, shall be recognized in Retained Earnings – Transition Adjustments account except for items listed in Section 2.1. All changes in valuation shall be measured net of any tax effect.

Circular Letter No. 2020-103, Amendment to Section 1 of Circular Letter No. 2020-60 dated 15 May 2020 on “Regulatory Relief on Net Worth Requirements and Guidelines on the Implementation of Amended Risk-Based Capital (RBC2) Framework for Calendar Year 2020”

All insurance companies already compliant with the net worth requirements as of December 31, 2019 under Section 194 of the Insurance Code of the Philippines, as amended by Republic Act No. 10607, that are adversely affected by the crisis are required to comply with CL No. 2016-68 (Amended Risk-Based Capital Framework) and Revised Regulatory Intervention (RBC ratio) as follows:

RBC Ratio (Y)	Event	Action
100% and above		No regulatory action needed
$75\% \leq Y < 100\%$	Trend Tests	Company required to submit linear extrapolation of the RBC ratio for the next period. If the RBC ratio falls below 75%, move to Company Action Event
$50\% \leq Y < 75\%$	Company Action	Company required to submit RBC plan and financial projections and implement the plan accordingly
$25\% \leq Y < 50\%$	Regulatory Action	IC authorized to issue Corrective Orders
$Y < 25\%$	Authorized and Mandatory Action	IC authorized and required to take control of the Company

Dividend declaration

Under Section 201 of the Amended Code, no insurance company shall declare and distribute any dividend on its outstanding stocks unless it has met the minimum paid-up capital and net worth requirements and except from profits attested in a sworn statement to the Commissioner by the president or treasurer of the corporation to be remaining on hand after retaining unimpaired:

(a) the entire paid-up capital stock, (b) the solvency requirements, (c) in the case of life insurance corporations, the legal reserve fund, and (d) a sum sufficient to pay all net losses reported, or in the course of settlement, and all liabilities for expenses and taxes. If the Commissioner finds that any such corporation has declared or distributed any such dividend in violation of this section, he may order such corporation to cease and desist from doing business until the amount of such dividend or the portion thereof in excess of the amount allowed under this section has been restored to said corporation.

Terms and conditions

The Company principally writes life insurance where the life of policyholder is insured against death, illness, injury, or permanent disability, usually for a pre-determined amount. Life insurance contracts offered by the Company mainly include whole life, term insurance and endowments. Whole life and term insurance are conventional products where lump sum benefits are payable on death.

Endowment products are investments/savings products where lump sum benefits are payable after a fixed period or on death before the period is completed. The risks associated with the life and accident and health products are underwriting risk and investment risk.



Underwriting Risk

Underwriting risk represents the exposure to loss resulting from actual policy experience adversely deviating from assumptions made in the product pricing. Underwriting risks are brought about by a combination of the following:

- Mortality risk - risk of loss arising from the policyholder's death experience being different than expected.
- Morbidity risk - risk of loss arising from the policyholder's health experience being different than expected.
- Expense risk - risk of loss arising from expense experience being different than expected.
- Policyholder decision risk - risk of loss arising due to policyholder experiences (lapses and surrenders) being different than expected.

The variability of risks is improved by diversification of risk of loss to a large portfolio of insurance contracts as a more diversified portfolio is less likely to be affected across the board by change in any subset of the portfolio. The variability of risks is also improved by careful selection and implementation of underwriting strategy and guidelines.

The business of the Company consists of underwriting life insurance contracts. For contracts where death is the insured risk, the significant factors that could increase the overall frequency of claims are epidemics, widespread changes in lifestyle and natural disasters, resulting in earlier or more claims than expected. These risks currently do not vary significantly in relation to the location of the risk insured by the Company whilst undue concentration by amounts could have an impact on the severity of benefit payments on a portfolio basis.

The Company has an objective to control and minimize insurance risk to reduce volatility of operating profits. The Company manages insurance risk through the following mechanisms:

- The use and maintenance of sophisticated management information systems that provide up to date, accurate and reliable data on risk exposure at any point in time;
- The use of actuarial models based on past experience and statistical techniques to aid in pricing decisions and monitoring claims pattern;
- Issuance of guidelines for concluding insurance contracts and assuming insurance risks;
- Pro-active compliance of claims handling procedures to investigate and adjust claims, thereby preventing settlement of dubious or fraudulent claims;
- The use of reinsurance to limit the Company's exposure to large claims by placing risk with re-insurers providing high security; and
- Diversification to achieve sufficiently large population of risks to reduce the variability of the expected outcome. The diversification strategy seeks to ensure that underwritten risks are well diversified in terms of type and amount of risk, industry, and geography.

The mix of insurance assets is driven by the nature and term of insurance liabilities. The management of assets and liabilities is closely monitored to attempt to match the expected pattern of claim payments with the maturity dates of assets.

Insurance risk is also affected by the policyholders' rights to terminate the contract, pay reduced premiums, refusal to pay premiums or to avail of the guaranteed annuity option. Thus, the insurance risk is subject to the policyholders' behavior and decisions.



Insurance Risk

Nature of risk

The principal risk the Company faces under insurance contracts is that the actual claims and benefit payments or the timing thereof differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Company is to ensure that sufficient reserves are available to cover these liabilities.

Insurance risk includes premium/benefits risk, actuarial reserve risk and reinsurance risk.

Premium/benefits risk is the risk of having to pay, from a premium that may be fixed for a specific term, benefits that can be affected by uncontrollable event when they become due. Adequacy of the actuarial reserves is monitored by an in-house actuary on a regular basis in accordance with local regulations. Reinsurance risk arises from underwriting direct business or reinsurance business in relation to reinsurers and brokers.

Monitoring and controlling

The Company regularly assesses the reserving methodology in accordance with local regulations. Underwriting guidelines and limits for insurance and reinsurance contracts have been well established to clearly regulate responsibility and accountability.

The main underwriting strategy of the Company in managing risk is the use of reinsurance. The Company maintains surplus-type reinsurance treaty for individual life business and surplus-type reinsurance treaty for group life business. The retention limit of the Company for its individual business is ₱3.00 million for the basic life and ₱1.50 million for riders or supplementary covers in 2025 and 2024. For group business, the retention limit is ₱2.00 million in 2025 and 2024. In addition, the Company may arrange facultative reinsurance for risks beyond the scope of its automatic treaties.

Frequency and severity of claims

The frequency and severity of claims is dependent on the type of contracts as follows:

- For contracts where death is the insured risk, the most significant factor would be epidemics that result in earlier or more claims than expected.
- For contracts with fixed and guaranteed benefits and fixed future premiums, there are no mitigating terms and conditions that reduce the insurance risk accepted.
- For contracts with discretionary participating feature, the participating nature of these insurance contracts results in a portion of the insurance risk being shared with the insured party.

The Company manages these risks through its underwriting strategy and reinsurance program. However, the risk is also dependent on the policyholders' right to pay reduced or no future premiums, or to terminate the contract completely.

The following represents the Company's concentration of insurance risk as of December 31, 2025 and 2024:

	2025		2024	
	Exposure, Net of Reinsurance	Concentration	Exposure, Net of Reinsurance	Concentration
Ordinary life	₱2,463,759,647	1.25%	₱2,360,959,681	1.54%
Group	194,063,327,840	98.75%	150,502,446,769	98.46%
	₱196,527,087,487	100.00%	₱152,863,406,450	100.00%



Source of uncertainty in the estimation of future claim payment

Estimation of future payments and premium receipts is subject to unpredictability of changes in mortality and morbidity levels. The Company adopts standard industry data in assessing future benefit payments and premium receipts as approved by the IC. Adjustments are made, if necessary, according to the experience of the Company.

For individual life insurance, no adjustment is made by the Company to the standard mortality table. For group life, accident and health insurance, the mortality table is adjusted to reflect the Company's actual and projected experiences, which are given weights or credibility depending on the amount and length of exposure under consideration. The Company currently monitors its actual experience on individual business per policy and on an aggregate basis and reports the same to management.

The liability for these contracts comprises the IBNR provision, a provision for incurred but not yet reported and not yet paid claims and a provision for unexpired risk at reporting dates. The IBNR provision is based on historical experience and is subject to a degree of uncertainty. This provision forms part of claims included under 'Benefits and claims incurred on insurance contracts' in the statement of income.

Fair Value of Financial Instruments

The following table sets forth the carrying amount and estimated fair values of the Company's financial instruments:

	December 31, 2025		December 31, 2024	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Financial assets				
Cash and cash equivalents	₱973,780,348	₱973,780,348	₱479,649,212	₱479,649,212
Insurance receivables	114,449,674	114,449,674	99,712,898	99,712,898
Loans and receivables:				
Salary loans	2,049,144,297	2,057,631,688	1,910,493,026	1,915,051,404
Due from related parties	6,119,575	6,119,575	3,769,079	3,769,079
Policy loans	35,763,292	35,763,292	40,136,816	40,136,816
Due from officers and employees	10,677,650	8,334,388	12,563,015	10,781,351
Due from agents	1,745,860	1,745,860	3,520,314	3,520,314
Interest receivable	539,387	539,387	2,812,136	2,812,136
Other receivables	144,306	144,306	1,360,771	1,360,771
Rent deposits	9,472,722	9,472,722	3,147,836	3,147,836
Security fund	20,445	20,445	20,445	20,445
Segregated fund assets	339,906	339,906	404,781	404,781
Financial assets at FVOCI:				
Government securities	376,792,330	376,792,330	603,766,994	603,766,994
Salary loans	58,594,730	58,594,730	53,717,901	53,717,901
Seed capital in segregated fund assets	75,709,323	75,709,324	75,557,767	75,557,767
Proprietary shares	81,920,000	81,920,000	85,320,000	85,320,000
Listed equity securities	640,000	640,000	565,000	565,000
	₱3,795,853,845	₱3,801,997,975	₱3,376,517,991	₱3,375,294,705
Financial liabilities				
Other financial liabilities at amortized cost:				
Premium deposit fund	₱5,693,462	₱5,693,462	₱7,420,398	₱7,420,398
Policyholders' dividends payable	23,384,579	23,384,579	24,034,990	24,034,990
Claims payable	90,545,487	90,545,487	72,669,325	72,669,325
Experience refund payable	37,706,375	37,706,375	33,507,551	33,507,551

(Forward)



	December 31, 2025		December 31, 2024	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Accounts payable and other liabilities:				
Accrued expenses	₱226,118,992	₱226,118,992	₱139,852,694	₱139,852,694
Accounts payable	120,584,467	120,584,467	138,142,231	138,142,231
Life insurance deposits	93,162,311	93,162,311	43,313,859	43,313,859
Unearned service fees	44,365,981	44,365,981	40,303,987	40,303,987
Due to agents	19,432,763	19,432,763	17,410,274	17,410,274
Due to reinsurers	11,762,606	11,762,606	1,566,488	1,566,488
Interest payable	1,396,801	1,396,801	1,396,801	1,396,801
Due to related parties	4,321,156	4,321,156	11,428,200	11,428,200
Segregated fund liabilities	339,906	339,906	404,781	404,781
Total financial liabilities	₱678,814,886	₱678,814,886	₱531,451,579	₱531,451,579

Due to the short-term nature of cash and cash equivalents, premiums due and uncollected, policy loans, due from related parties, due from agents, interest receivable, other receivables, security fund, rent deposits, claims payable, policyholders' dividends payable, experience refund payable, premium deposit fund and accounts payable and other liabilities, their carrying values approximate their fair values at reporting dates.

The fair values of salary loans and due from officers and employees are determined by computing the present value of the expected future cash flows of the loans using the pre-determined market rate for similar instrument as of reporting dates as discount rate. Discount rates used ranged from 5.70% to 15.00% for the years ended December 31, 2025 and 2024. An increase (decrease) in the discount rates would result to decrease (increase) in the fair value of the financial assets.

The fair values of financial instruments classified as FVOCI that are actively traded in an organized exchange or active markets are determined by reference to quoted market or broker bid prices, at the close of business as of reporting dates.

The following table sets forth the carrying values and estimated fair values of the financial instruments recognized under the 'Segregated fund assets' account:

	December 31, 2025		December 31, 2024	
	Carrying value	Fair value	Carrying value	Fair value
Financial assets				
Loans and receivables:				
Cash and cash equivalents	₱8,587	₱8,587	₱2,660	₱2,660
Accrued income	6,547	6,547	1,976	1,976
Financial assets at FVTPL:				
Listed equity securities	249,532	249,532	295,590	295,590
Government securities	84,309	84,309	110,785	110,785
Other assets	186	186	4,600	4,600
Total financial assets	₱349,161	₱349,161	₱415,611	₱415,611
Financial liabilities				
Other financial liabilities at amortized cost:				
Accounts payable and accrued expenses	₱9,255	₱9,255	₱10,830	₱10,830
Total financial liabilities	₱9,255	₱9,255	₱10,830	₱10,830



Due to the short-term nature of cash and cash equivalents, accrued income and other financial liabilities, their carrying values reasonably approximate their fair values at year-end.

The fair value of financial assets designated as at FVTPL that are actively traded in organized financial markets is determined by reference to quoted market bid prices, at the close of business on the reporting date, or the last trading as applicable.

The Company classifies its non-linked financial assets at fair value as follows:

December 31, 2025				
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
Financial assets measured at fair value:				
Financial assets at FVOCI				
Seed capital in segregated fund assets	P—	P75,709,323	P—	P75,709,323
Government securities	—	376,792,330	—	376,792,330
Salary loans	—	—	58,594,730	58,594,730
Listed equity securities	640,000	—	—	640,000
Proprietary shares	—	81,920,000	—	81,920,000
Financial assets for which fair values are disclosed:				
Loans and receivables:				
Salary loans	—	—	2,057,631,688	2,057,631,688
Due from officers and employees	—	—	10,677,650	10,677,650
December 31, 2024				
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
Financial assets measured at fair value:				
AFS financial assets:				
Seed capital in segregated fund assets	P—	P 75,557,767	P—	P75,557,767
Government securities	—	603,766,994	—	603,766,994
Salary loans	—	—	53,717,901	53,717,901
Listed equity securities	565,000	—	—	565,000
Proprietary shares	—	85,320,000	—	85,320,000
Financial assets for which fair values are disclosed:				
Loans and receivables				
Salary loans	—	—	1,915,051,404	1,915,051,404
Due from officers and employees	—	—	10,781,351	10,781,351

The Company classifies its unit-linked financial assets at fair value as follows:

December 31, 2025				
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
Financial assets measured at fair value:				
Financial assets at FVTPL:				
Listed equity securities	P249,532	P—	P—	P249,532
Government securities	84,309	—	—	84,309



	December 31, 2024			
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
Financial assets measured at fair value:				
Financial assets at FVTPL:				
Listed equity securities	₱295,590	₱—	₱—	₱295,590
Government securities	110,785	—	—	110,785

The Company uses the following hierarchy for determining and disclosing the fair value of financial assets by valuation technique:

- Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities
- Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

In 2025 and 2024, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurement.

The significant unobservable input used in the fair value measurement of the Company's financial assets is current incremental lending rates ranging from 7.56% to 12.41% and 7.56% to 12.41% in 2025 and 2024, respectively. Significant increases (decreases) in these rates would result in a significantly lower (higher) fair value measurement.

Financial Risks

The Company is exposed to financial risks through its financial assets, financial liabilities, reinsurance assets and insurance liabilities. The relevant financial risks faced by the Company in its day-to-day operations are market risk, credit risk and liquidity risk. The BOD has overall responsibility for the oversight and management of the risk management process of the Company.

Credit risk

The Company has a significant exposure to credit risk which is defined as the risk of financial loss resulting from the failure of a counterparty to meet its contractual obligations to the Company. In particular, the Company is exposed to credit risk in the following accounts:

- Amounts due from DepEd teachers and private institution employees;
- Amounts due from related parties, agents and employees;
- Reinsurers' share in insurance liabilities;
- Obligations of companies issuing equity securities;
- Amounts due from reinsurers in respect of claims already paid;
- Amounts due from insurance policyholders;
- Amounts due from insurance intermediaries; and
- Amounts due from banks.

The Company structures the levels of credit risk it accepts by placing limits on its exposure to a single counterparty. Such counterparty limits are subject to annual or more frequent reviews. Limits are approved regularly as the need arises at the BOD level. A Credit Committee, which reports to the Executive Committee (ExCom), has been established by the BOD to monitor the credit management and exposure of the Company.



The Company fully complies with the guidelines issued by the DepEd in granting loans to teachers which are monitored by DepEd on a regular basis. Any violation shall result to the revocation of the Company's license to extend loans to public school teachers. The Company's credit evaluation policies are anchored on the DepEd guidelines on net take home pay of the teachers and authenticity of documents submitted by the borrowers.

The ExCom monitors the developments, status of loan accounts and other pertinent issues relative to DepEd loans business.

Loans to policyholders granted against the cash surrender value of policies carry substantially minimal credit risk.

A significant credit exposure arises with respect to reinsurance ceded, to the extent that any reinsurer may be unable to meet its obligations assumed under such reinsurance agreements. The Company selects only domestic and foreign companies with strong financial standing and excellent track records which are allowed to participate in the Company's reinsurance programs.

In respect of investments securities, the Company secures satisfactory credit quality by setting maximum limits of portfolio securities with a single or group of issuers, excluding those secured on specific assets and setting the minimum ratings for the issuer. The Company sets the maximum amounts and limits that may be advanced to/placed with individual corporate counterparties which are set by reference to their long-term ratings.

Reinsurance is used to manage insurance risk. This does not, however, discharge the Company's liability as primary insurer. If a reinsurer fails to pay a claim for any reason, the Company remains liable for the payment to the policyholder.

The creditworthiness of reinsurers is considered on an annual basis by reviewing their financial strength prior to finalization of any contract.

The credit risk for cash and cash equivalents are considered negligible since the counterparties are reputable banks with high quality external credit ratings. Cash in bank and short-term placements are insured by the Philippine Depository Insurance Corporation up to a maximum coverage of ₱500,000 for every depositor per banking institution.

The table below shows the Company's maximum exposure to credit risk for the components of the statements of financial position:

Non-linked

	2025	2024
Cash and cash equivalents (Note 4)*	₱973,674,348	₱479,545,212
Insurance receivables (Note 5)	122,596,193	108,276,620
Financial assets at FVOCI (Note 6)	593,656,383	818,927,662
Loans and receivables - net (Note 6)	2,104,134,367	1,974,655,157
Rent deposits (Note 12)	9,472,722	3,147,836
Security fund (Note 12)	20,445	20,445
	₱3,803,554,458	₱3,384,572,932

*Excluding cash on hand.



Unit-linked

	2025	2024
Cash and cash equivalents	₱8,587	₱2,660
Government securities	84,309	110,785
Accrued income	6,547	1,976
	₱99,443	₱115,421

The Company does not hold any collateral held as security and other credit enhancements on its financial assets as of December 31, 2025 and 2024. Therefore, the Company's maximum exposure to credit risk is equal to the carrying amount of its financial assets as of December 31, 2025 and 2024.

The Company uses a credit grading system based on the borrowers and counterparties overall credit worthiness, as described below:

Investment high grade - This pertains to accounts with a very low probability of default as demonstrated by the borrower's strong financial position and reputation. The borrower has the ability to raise substantial amounts of funds through credit facilities with financial institutions. The borrower has a strong debt service record and a moderate use of leverage.

Non-investment grade - satisfactory - This pertains to current accounts with no history of default, or which may have defaulted in the past, but the conditions and circumstances directly affecting the borrower's ability to pay has abated already. The borrower is expected to be able to adjust to the cyclical downturns in its operations. Any prolonged adverse economic conditions would however ostensibly create profitability and liquidity issues. The use of leverage may be above industry or credit standards but remains stable.

The table below provides information regarding the credit risk exposure of the Company by classifying non-linked assets according to the Company's credit grading of counterparties.

Non-linked

	December 31, 2025			
	Stage 1	Stage 2	Stage 3	Total
Loans and receivables				
Salary loans				
Neither past due nor impaired				
Investment high grade	₱1,792,964,637	₱—	₱—	₱1,792,964,637
Past due but not impaired	—	55,210,951	—	55,210,951
Past due and impaired	—	—	315,243,954	315,243,954
Other receivables				
Neither past due nor impaired				
Investment high grade	46,980,329	—	—	46,980,329
Non-investment grade-satisfactory	—	1,745,860	—	1,745,860
Past due and impaired	—	—	16,732,625	16,732,625
Cash and cash equivalents*				
Neither past due nor impaired				
Investment high grade	973,674,348	—	—	973,674,348
Insurance receivables**				
Neither past due nor impaired				
Investment high grade	114,449,674	—	—	114,449,674
Rent deposits				
Neither past due nor impaired				
Investment high grade	9,472,722	—	—	9,472,722

(Forward)



	December 31, 2025			Total
	Stage 1	Stage 2	Stage 3	
Security fund				
Neither past due nor impaired				
Investment high grade	₱20,445	₱—	₱—	₱20,445
Financial assets at FVOCI				
Government securities				
Neither past due nor impaired				
Investment high grade	376,792,330	—	—	376,792,330
Salary loans				
Neither past due nor impaired				
Investment high grade	42,126,291	—	—	42,126,291
Non-investment grade-satisfactory	—	1,598,682	—	1,598,682
Past due or impaired	—	—	14,869,757	14,869,757
	₱3,356,480,776	₱58,555,493	₱346,846,336	₱3,761,882,605

*Excluding cash on hand

**Excluding recoverable from reinsurers

	December 31, 2024			Total
	Stage 1	Stage 2	Stage 3	
Loans and receivables				
Salary loans				
Neither past due nor impaired				
Investment high grade	₱1,591,366,330	₱—	₱—	₱1,591,366,330
Non-investment grade-satisfactory	—	—	—	—
Past due but not impaired	—	94,326,667	—	94,326,667
Past due and impaired	—	—	364,409,644	364,409,644
Other receivables				
Neither past due nor impaired				
Investment high grade	55,511,966	—	—	55,511,966
Non-investment grade-satisfactory	—	3,520,314	—	3,520,314
Past due and impaired	—	—	16,795,363	16,795,363
Cash and cash equivalents*				
Neither past due nor impaired				
Investment high grade	479,545,212	—	—	479,545,212
Insurance receivables**				
Neither past due nor impaired				
Investment high grade	99,712,898	—	—	99,712,898
Rent deposits				
Neither past due nor impaired				
Investment high grade	3,147,836	—	—	3,147,836
Security fund				
Neither past due nor impaired				
Investment high grade	20,445	—	—	20,445
Financial assets at FVTOCI				
Government securities				
Neither past due nor impaired				
Investment high grade	603,766,994	—	—	603,766,994
Salary loans				
Neither past due nor impaired				
Investment high grade	38,071,353	—	—	38,071,353
Non-investment grade-satisfactory	—	1,677,619	—	1,677,619
Past due and impaired	—	—	13,968,928	13,968,928
	₱2,871,143,034	₱99,524,600	₱395,173,935	₱3,365,841,569

*Excluding cash on hand

**Excluding recoverable from reinsurers

Past due but not impaired financial assets include accounts which are not specifically impaired pertaining to salary loans amounting to ₱55.21 million and ₱94.33 million as of December 31, 2025 and 2024, respectively.



The table below provides information regarding credit risk exposure of the Company by classifying unit-linked assets according to the Company's credit ratings of counterparties:

December 31, 2025				
	Stage 1	Stage 2	Stage 3	Total
Loans and receivables:				
Cash and cash equivalents	₱8,587	₱—	₱—	₱8,587
Accrued income	6,547	—	—	6,547
Financial assets FVTPL:				
Government securities	84,309	—	—	84,309
	₱99,443	₱—	₱—	₱99,443
December 31, 2024				
	Stage 1	Stage 2	Stage 3	Total
Loans and receivables:				
Cash and cash equivalents	₱2,660	₱—	₱—	₱2,660
Accrued income	1,976	—	—	1,976
Financial assets FVTPL:				
Government securities	110,785	—	—	110,785
	₱115,421	₱—	₱—	₱115,421

The Company has concentration of credit risk in the DepEd salary loan business as of December 31, 2025 and 2024.

The Company conducts a periodic review of allowance for impairment losses based on the corresponding age of past due accounts, payment behavior, credit capacity and length of relationship with the counterparty.

Liquidity risk

Liquidity or funding risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or a counterparty failing on repayment of a contractual obligation; or the insurance liabilities falling due for payment earlier than expected; or the inability to generate cash inflows as anticipated.

The Company is exposed to daily calls on its available cash resources mainly from claims arising from insurance contracts. Liquidity risk is the risk that cash may not be available to pay obligations when due at a reasonable cost. The Company maintains minimum proportion of sufficient funds available to meet such calls to cover maturities, claims and surrenders at unexpected levels of demand.

It is unusual for a company primarily transacting insurance business to predict the requirements of funding with absolute certainty as theory of probability is applied on insurance contracts to ascertain the likely provision and the time period when such liabilities will require settlement. The amounts and maturities in respect of insurance liabilities are thus based on management's best estimate based on statistical techniques and past experience.

The table summarizes the maturity profile of the Company's financial assets and liabilities based on contractual undiscounted payments except for the legal policy reserves of the life insurance contracts (included in the 'Insurance contract liabilities' account) which shows the maturity analysis based on the estimated timing of the net cash outflows using the recognized insurance liability amounts.

For unit-linked contracts, the Company is ready to dispose its investments in securities to meet surrenders of unit-linked liabilities.



Non-linked

	December 31, 2025						
	On Demand	Up to 1 Year	1 -2 Years	2 -3 Years	Over 3 Years	No Term	Total
Financial assets							
Loans and receivables:							
Cash and cash equivalents*	₱139,428,046	₱834,246,302	₱—	₱—	₱—	₱—	₱973,674,348
Insurance receivables**	—	72,274,054	—	—	—	—	72,274,054
Loans and receivables:							
Salary loans	101,132,684	46,345,381	137,981,682	349,043,852	1,949,869,038	—	2,584,372,637
Due from officers and employees	—	64,981	499,533	1,226,301	6,823,912	—	8,614,727
Due from agents	—	1,745,860	—	—	—	—	1,745,860
Due from related parties	6,119,575	—	—	—	—	—	6,119,575
Other receivables	—	16,732,625	—	—	—	—	16,732,625
Policy loans	—	35,763,292	—	—	—	—	35,763,292
Rent deposits	—	9,472,722	—	—	—	—	9,472,722
Security fund	—	20,445	—	—	—	—	20,445
Financial assets at FVOCI:							
Seed capital in segregated fund assets	75,709,322	—	—	—	—	—	75,709,322
Government securities	—	—	14,000,000	49,000,000	285,000,000	—	348,000,000
Salary loans	—	70,449,336	—	—	—	—	70,449,336
Listed equity securities	—	—	—	—	—	640,000	640,000
Proprietary shares	—	—	—	—	—	81,920,000	81,920,000
	₱322,389,627	₱1,087,114,998	₱152,481,215	₱399,270,153	₱2,241,692,950	₱82,560,000	₱4,285,508,943

*Excluding cash on hand.

**Excluding reinsurance recoverable on paid losses

Financial liabilities

Insurance contract liabilities:

Experience refund payable	₱—	₱37,706,375	₱—	₱—	₱—	₱—	₱37,706,375
Policyholders' dividends payable	23,384,579	—	—	—	—	—	23,384,579
Insurance contract liabilities:							
Claims payable	90,545,487	—	—	—	—	—	90,545,487

(Forward)



	December 31, 2025						
	On Demand	Up to 1 Year	1 -2 Years	2 -3 Years	Over 3 Years	No Term	Total
Premium deposit fund	₱5,693,462	₱—	₱—	₱—	₱—	₱—	₱5,693,462
Accounts payable and other liabilities:							
Accounts payable	—	120,584,467	—	—	—	—	120,584,467
Accrued expenses	—	226,118,992	—	—	—	—	226,118,992
Life insurance deposits	—	93,162,311	—	—	—	—	93,162,311
Due to agents	—	19,432,763	—	—	—	—	19,432,763
Due to reinsurers	—	11,762,606	—	—	—	—	11,762,606
Interest payable	1,396,801	—	—	—	—	—	1,396,801
Lease liabilities	—	1,277,251	1,201,594	1,265,312	199,112	—	3,943,269
Due to related parties	4,321,156	—	—	—	—	—	4,321,156
	₱125,341,485	₱510,044,765	₱1,201,594	₱1,265,312	₱199,112	₱—	₱638,052,268

*Excluding cash on hand.

**Excluding reinsurance recoverable on paid losses

	December 31, 2024						
	On Demand	Up to 1 Year	1 -2 Years	2 -3 Years	Over 3 Years	No Term	Total
Financial assets							
Loans and receivables:							
Cash and cash equivalents*	₱91,303,183	₱388,242,029	₱—	₱—	₱—	₱—	₱479,545,212
Insurance receivable**	—	59,227,079	—	—	—	—	59,227,079
Loans and receivables:							
Salary loans	114,958,520	38,690,296	131,582,295	209,033,174	1,917,074,804	—	2,411,339,089
Due from officers and employee	—	—	1,129,916	1,935,547	8,556,642	—	11,622,105
Due from agents	—	3,520,314	—	—	—	—	3,520,314
Due from related parties	3,769,079	—	—	—	—	—	3,769,079
Other receivables	—	16,795,363	—	—	—	—	16,795,363
Policy loans	—	40,136,816	—	—	—	—	40,136,816
Rent deposits	—	3,147,836	—	—	—	—	3,147,836
Security fund	—	20,445	—	—	—	—	20,445
Financial assets at FVTOCI:							
Seed capital in segregated fund assets	75,557,767	—	—	—	—	—	75,557,767
Government securities	—	458,900,000	14,000,000	19,000,000	110,000,000	—	601,900,000
Salary loans	—	64,852,573	—	—	—	—	64,852,573
Listed equity securities	—	—	—	—	—	565,000	565,000
Proprietary shares	—	—	—	—	—	85,320,000	85,320,000
	₱285,588,549	₱1,073,532,751	₱146,712,211	₱229,968,721	₱2,035,631,446	₱85,885,000	₱3,857,318,678

(Forward)



	December 31, 2024						Total
	On Demand	Up to 1 Year	1 -2 Years	2 -3 Years	Over 3 Years	No Term	
Financial liabilities							
Insurance contract liabilities:							
Experience refund payable	P—	P33,507,551	P—	P—	P—	P—	P33,507,551
Policyholders 'dividends payable	24,034,990	—	—	—	—	—	24,034,990
Claims payable	72,669,326	—	—	—	—	—	72,669,326
Premium deposit fund	7,420,398	—	—	—	—	—	7,420,398
Accounts payable	—	138,142,231	—	—	—	—	138,142,231
Accrued expenses	—	139,852,694	—	—	—	—	139,852,694
Life insurance deposits	—	43,313,859	—	—	—	—	43,313,859
Due to agents	—	17,410,274	—	—	—	—	17,410,274
Due to reinsurers	—	1,566,488	—	—	—	—	1,566,488
Interest payable	1,396,801	—	—	—	—	—	1,396,801
	—	2,295,543	1,277,251	1,201,594	1,464,423	—	6,238,811
Due to related parties	11,428,200	—	—	—	—	—	11,428,200
	P116,949,715	P376,088,640	P1,277,251	P1,201,594	P1,464,423	P—	P496,981,623

*Excluding cash on hand.

**Excluding reinsurance recoverable on paid losses

Unit-linked

	December 31, 2025						Total
	On Demand	Up to 1 Year	1 -2 Years	2 -3 Years	Over 3 Years	No Term	
Financial assets							
Loans and receivables:							
Cash and cash equivalents	P8,587	P—	P—	P—	P—	P—	P8,587
Accrued income	—	6,547	—	—	—	—	6,547
Financial assets at FVTPL:							
Listed equity securities	—	—	—	—	—	249,532	249,532
Government securities	—	—	—	—	84,309	—	84,309
	P8,587	P6,547	P—	P—	P84,309	P249,532	P348,975

(Forward)



December 31, 2025							
	On Demand	Up to 1 Year	1 -2 Years	2 -3 Years	Over 3 Years	No Term	Total
Financial liabilities							
Other financial liabilities at amortized cost:							
Accounts payable and accrued expenses	P—	P9,255	P—	P—	P—	P—	P9,255
	P—	P9,255	P—	P—	P—	P—	P9,255
December 31, 2024							
	On Demand	Up to 1 Year	1 -2 Years	2 -3 Years	Over 3 Years	No Term	Total
Financial assets							
Loans and receivables:							
Cash and cash equivalents	P2,660	P—	P—	P—	P—	P—	P2,660
Accrued income	—	1,976	—	—	—	—	1,976
Financial assets at FVTPL:							
Listed equity securities	—	—	—	—	—	295,590	295,590
Government securities	—	—	—	—	110,785	—	110,785
	P2,660	P1,976	P—	P—	P110,785	P295,590	P411,011
Financial liabilities							
Other financial liabilities at amortized cost:							
Accounts payable and accrued expenses	P—	P10,830	P—	P—	P—	P—	P10,830
	P—	P10,830	P—	P—	P—	P—	P10,830



Market risk

Market risk is the risk that fair value or future cash flows of a financial instrument will fluctuate because of adverse changes in market prices. Market risk relevant to the Company comprises market rate (fair value interest rate risk) and market price (equity price risk) risks.

The Company's principal transactions with insurance and investment policyholders comprise of unit-linked contracts in which the unit prices (i.e., obligation to the policyholders) are based on fair values of investments and other assets within the portfolio. Therefore, there is no foreign currency, equity and interest rate risk for these contracts. However, the Company's exposure to such contracts is the risk of volatility in asset management fees due to the impact of interest rate and market price movements on the fair value of assets held in the linked funds, on which investment management fees are based. Within this category of contracts, there are insurance contracts with minimum guaranteed death benefits that expose the Company to the risk of decline in the value of underlying investments as a result of change in interest rates.

The Company issues unit linked investment policies where the policyholder bears the investment risk on the assets held in the unit-linked funds, as the policy benefits are directly linked to the value of the assets in the fund. Therefore, the Company has no material market risk on unit linked financial assets.

Fair value interest rate risk

Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate because of adverse changes in market interest rates. Fixed rate securities and receivables, in particular, are exposed to such risk.

The Company's investment policy is to maintain an adequate yield to match the interest necessary to support future policy liabilities. Management's focus is to reinvest the proceeds of the maturing securities and to invest the future premium receipts while continuing to maintain satisfactory investment quality.

The Company has an Investment Committee which approves all investment undertaking of the Company and meets on a monthly basis. The Company adopts an investment strategy to invest primarily in high quality securities while maintaining diversification to avoid significant exposure to issuer and/or industry concentrations.



The following table shows the information relating to the Company's financial instruments that are exposed to fair value interest rate risk presented by maturity profile.

Non-linked

December 31, 2025							
	Range of Interest Rate	On Demand	Less than 1 Year	1 - 2 Years	2 - 3 Years	More than 3 Years	Total
Cash and cash equivalents*	0.20%-6.00%	₱139,428,047	₱834,246,301	₱-	₱-	₱-	₱973,674,348
Loans and receivables:							
Salary loans	7.50%-13.80%	96,814,480	45,470,579	124,152,485	303,889,943	1,593,092,055	2,163,419,542
Due from officers and employees	5.70%-15.00%	-	175,450	1,052,404	1,274,937	7,368,091	9,870,882
Due from agents	5.00%-12.00%	-	1,745,860	-	-	-	1,745,860
Policy loans	10.00%	-	35,763,292	-	-	-	35,763,292
Financial assets at FVOCI:							
Government securities	1.75%-6.00%	-	35,226,137	13,941,755	48,782,988	278,841,450	376,792,330
Salary loans	7.50%-9.66%	9,510,597	5,162,081	14,227,799	28,368,374	1,325,879	58,594,730
		₱245,753,124	₱957,789,700	₱153,374,443	₱382,316,242	₱1,880,627,475	₱3,619,860,984
Policyholders' dividends	4.00%	₱23,384,579	₱-	₱-	₱-	₱-	₱23,384,579
Premium deposit fund	2.00%-3.00%	5,693,462	-	-	-	-	5,693,462
		₱29,078,041	₱-	₱-	₱-	₱-	₱29,078,041
Interest payable		₱1,396,801	₱-	₱-	₱-	₱-	₱1,396,801

*Excluding cash on hand.

December 31, 2024							
	Range of Interest Rate	On Demand	Less than 1 Year	1 - 2 Years	2 - 3 Years	More than 3 Years	Total
Cash and cash equivalents	0.20%-6.00%	₱91,303,183	₱388,242,029	₱-	₱-	₱-	₱479,545,212
Loans and receivables:							
Salary loans	7.50%-13.80%	162,926,512	36,830,952	119,877,686	174,675,286	1,561,762,631	2,056,073,067
Due from officers and employees	5.70%-15.00%	-	-	1,129,916	1,231,871	8,556,642	10,918,429
Due from agents	5.00%-12.00%	-	3,520,314	-	-	-	3,520,314
Policy loans	10.00%	-	40,136,816	-	-	-	40,136,816
Financial assets at FVOCI:							
Government securities	3.50%-6.00%	-	468,269,379	13,629,414	18,515,314	103,352,887	603,766,994
Salary loans	7.50%-9.66%	5,904,994	5,138,091	13,807,198	27,597,424	1,270,194	53,717,901
		₱260,134,689	₱942,137,581	₱148,444,214	₱222,019,895	₱1,674,942,354	₱3,247,678,733

(Forward)



December 31, 2024							
	Range of Interest Rate	On Demand	Less than 1 Year	1 - 2 Years	2 - 3 Years	More than 3 Years	Total
Policyholders' dividends	4.00%	₱24,034,990	₱–	₱–	₱–	₱–	₱24,034,990
Premium deposit fund	2.00%-3.00%	7,420,398	–	–	–	–	7,420,398
		₱31,455,388	₱–	₱–	₱–	₱–	₱31,455,388
Interest payable		₱1,396,801	₱–	₱–	₱–	₱–	₱1,396,801

*Excluding cash on hand.

Unit-linked

December 31, 2025							
	Range of Interest Rate	On Demand	Less than 1 Year	1 - 2 Years	2 - 3 Years	More than 3 Years	Total
Cash and cash equivalents	0.25%-5.50%	₱2,808	₱–	₱–	₱–	₱–	₱2,808
Government securities	3.62%-8.00%	–	–	–	–	84,309	84,309
		₱2,808	₱–	₱–	₱–	₱84,309	₱87,117

December 31, 2024							
	Range of Interest Rate	On Demand	Less than 1 Year	1 - 2 Years	2 - 3 Years	More than 3 Years	Total
Cash and cash equivalents	0.25%-5.50%	₱2,660	₱–	₱–	₱–	₱–	₱2,660
Government securities	3.62%-8.00%	–	–	–	–	110,785	110,785
		₱2,660	₱–	₱–	₱–	₱110,785	₱113,445



The sensitivity analysis is presented for reasonably possible movements in fair value interest rates with all other variables held constant, showing the impact on equity (that reflects adjustments due to changes in fair value of financial assets at FVOCI).

	Impact on Equity Increase (Decrease)	
	2025	2024
+1.00%	(P6,368,423)	(P3,676,057)
-1.00%	6,645,656	3,765,036

The Company determined the reasonably possible change in interest rate using the historical percentage changes in weighted average yield rates of outstanding securities for the past two years.

Equity price risk

The Company's equity price risk exposure relates to financial assets whose values will fluctuate as a result of changes in market prices, principally, equity securities and investment in mutual fund classified as AFS securities. Such securities are subject to price risk due to possible adverse changes in market values of instruments arising from factors specific to individual instruments or their issuers or factors affecting all instruments traded in the market. The Company invests in equity securities for various reasons, including reducing its overall exposure to interest rate risk.

The Investment Committee of the Company oversees its investment undertaking. The analysis below is performed for reasonably possible movements in PSE index for non-linked investments and NAVPU for unit-linked investments, and with all other variables held constant, showing the impact on equity (that reflects adjustments due to changes in fair value of AFS equity securities).

	December 31, 2025	
	Impact on Equity Increase (Decrease)	
	Non-linked	Unit-linked
+%	P53,374	P5,429,455
-%	(53,374)	(5,429,455)
	December 31, 2024	
	Impact on Equity Increase (Decrease)	
	Non-linked	Unit-linked
+%	P58,351	P5,205,575
-%	(58,351)	(5,205,575)

The Company determined the reasonably possible change in PSE index using the specific adjusted beta for each equity security the Company holds as of the reporting dates for the past three (3) years. The adjusted beta is the forecasted measure of the volatility of security or a portfolio in comparison to the market as a whole.



29. Maturity Analysis of Assets and Liabilities

The following table shows an analysis of assets and liabilities analyzed according to whether they are expected to be recovered or settled within one year and beyond one year from reporting date:

	December 31, 2025			December 31, 2024		
	Within One Year	Beyond One Year	Total	Within One Year	Beyond One Year	Total
Financial Assets						
Cash and cash equivalents	P973,780,348	P–	P973,780,348	P479,649,212	P–	P479,649,212
Insurance receivable*	114,449,674	–	114,449,674	99,712,898	–	99,712,898
Financial assets at FVOCI	125,608,140	468,048,243	593,656,383	554,870,231	264,057,431	818,927,662
Loans and receivables – net	150,563,905	1,953,570,462	2,104,134,367	165,557,236	1,809,097,921	1,974,655,157
Segregated fund assets	339,906	–	339,906	404,781	–	404,781
Other assets**	9,493,166	–	9,493,166	3,168,281	–	3,168,281
	1,374,235,139	2,421,618,705	3,795,853,844	1,303,362,639	2,073,155,352	3,376,517,991
Nonfinancial Assets						
Insurance receivable	8,146,519	–	8,146,519	8,563,721	–	8,563,721
Investment in subsidiaries	–	42,173,991	42,173,991	–	42,173,991	42,173,991
Property and equipment – net	–	276,629,734	276,629,734	–	274,121,172	274,121,172
Right-to-use asset	–	3,037,844	3,037,844	–	5,080,034	5,080,034
Investment properties	–	141,152,468	141,152,468	–	137,278,468	137,278,468
Deferred tax assets – net	–	62,573,838	62,573,838	–	59,197,649	59,197,649
Other assets***	21,979,731	–	21,979,731	18,037,281	–	18,037,281
	30,126,250	525,567,875	555,694,125	26,601,002	517,851,314	544,452,316
	P1,404,361,389	P2,947,186,580	P4,351,547,969	P1,329,963,641	P2,591,006,666	P3,920,970,307
Financial Liabilities						
Premium deposit fund	P5,693,462	P–	P5,693,462	P7,420,398	P–	P7,420,398
Segregated fund liabilities	339,906	–	339,906	404,781	–	404,781
Accounts payable and other liabilities****	518,459,530	–	518,459,530	383,753,116	–	383,753,116
Due to related parties	4,321,156	–	4,321,156	11,428,200	–	11,428,200
Lease liabilities	1,008,852	2,405,770	3,414,622	1,750,590	3,564,500	5,315,090
	529,822,906	2,405,770	532,228,676	404,757,085	3,564,500	408,321,585
Nonfinancial Liabilities						
Insurance contract liabilities	972,984,500	570,619,733	1,543,604,233	828,147,038	590,757,858	1,418,904,896
Accounts payable and other liabilities	18,329,830	–	18,329,830	10,918,198	–	10,918,198
Income tax payable	12,402,038	–	12,402,038	30,409,514	–	30,409,514
Pension liability	–	58,110,826	58,110,826	–	55,811,658	55,811,658
	1,003,716,368	628,730,559	1,632,446,927	869,474,750	646,569,516	1,516,044,266
	P1,533,539,274	P631,136,329	P2,164,675,603	P1,274,231,835	P650,134,016	P1,924,365,851

*Insurance receivables under financial assets comprise of premiums due and uncollected – net and due from reinsurers

**Other assets under financial assets comprise of rent deposits and security fund.

***Other assets under nonfinancial assets comprise of documentary stamps inventory and prepayments.

****Accounts payable and other liabilities under financial liabilities excludes government contributions payable and taxes payable.



30. Related Party Transactions

Parties are related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions and the parties are subject to common control or common significant influence. Related parties may be individuals or corporate entities.

The following are the related parties of the Company under common control of the Parent Company:

- PhilPlans
- Philhealthcare, Inc. (Philcare)
- Classic Finance, Inc. (Classic Finance)
- BancLife

Related party transactions consist mainly of the following:

- a. The Company entered into a management agreement with the Parent Company in 2012, for the general management and corporate level administrative guidance, direction and supervision with respect to the operations of the Company.
- b. Advances to and from JAE and AAAMI pertain mainly to shared expenses on audit fees and taxes.
- c. Premium income from PhilPlans amounted to ₱41.35 million and ₱40.16 million, in 2025 and 2024, respectively, whereas premium income from PhilCare amounted to ₱54.58 million and ₱31.20 million, in 2025 and 2024, respectively.
- d. Experience refund payable to PhilPlans amounted to ₱19.43 million and ₱22.78 million in 2025 and 2024, respectively, whereas experience refund payable to PhilCare amounted to ₱10.63 million and ₱5.13 million in 2025 and 2024, respectively.
- e. The Company assigned to Classic Finance, on a without recourse basis, certain salary loans amounting to ₱2.33 billion, and ₱2.12 billion in 2025 and 2024, respectively. These transactions resulted to a gain of ₱57.96 million and ₱43.53 million in 2025 and 2024, respectively. The gain represents the excess between the outstanding principal balance and the present value of the loan on the date of sale.
- f. The Company has an intercompany loan to PhilCare amounting to ₱50.00 million in 2024. The interest from the intercompany loan amounted to ₱0.53 million.
- g. The Company and a major stockholder of the corporate owners of the Parent Company entered into a Surety Agreement whereby the said individual stockholder, in his personal capacity, has agreed to be liable to the external funders/buyers relative to the sale of salary loans to ensure full payment and/or collection of the installment receivables in the event of any default or late payments by teachers, or as result of any full or partial prepayment by teachers and reduction in the amount of interest that may be collected from the teachers who prepay their loans. In case of prepayments, the Company is entitled to charge pretermination fee from the teacher as a result of processing the prepayments made. The Surety Agreement further provides that the amounts to be paid by the Surety shall be set-off against the amounts to be delivered by the Company, with the net remaining amount to be paid or collected by the Company to/from the Surety. In lieu of the delivery of cash, the Company may also opt to deliver new loans to replace the pre-terminated amounts.



- h. The Company was engaged by BancLife to service its existing clients until the expiration of the policies in 2013.
- i. Sharing of common expenses pertains mainly to shared rent, internal audit services and legal expenses.
- j. Summary of compensation to key management personnel follows:

	2025	2024
Salaries and other short-term benefits	₱39,139,058	₱34,749,818
Post-employment benefits	2,044,480	2,379,461
Government premium costs	418,183	511,700
	₱41,601,721	₱37,640,979

- k. Car loans granted to officers amounted to ₱2.02 million and ₱7.09 million in 2025 and 2024, respectively. It has a term of 5 years with interest rate of 10.00% per annum and payable through salary deduction. The loans are secured by a chattel mortgage on the vehicles acquired by the officers.
- l. Advances from Ventura mainly represent bank account opening-related expenses paid by the Company.
- m. Advances from Comm & Sense amounting to ₱6.11 million relate to shared payments made for various expenses.

Outstanding balance of due to and from related parties at year end will be settled in cash. As of December 31, 2025 and 2024, the Company has not recognized any provision for impairment loss relating to amounts owed by related parties.

Amounts from related parties that are included in the Company's statement of financial position and statement of income follow:

	2025			
Category	Amount/ Volume	Outstanding balance Receivable (Payable)	Terms	Conditions
Parent				
Maestro Holdings, Inc.				
Management fees	₱12,000,000	₱—	Due and demandable;	—
Availments			noninterest bearing	
Settlements	(12,000,000)			
Subsidiaries				
AAAMI				
Advances				
Availments	69,674	—	Due and demandable;	Unsecured
			noninterest bearing	
Settlements	(69,674)			
JAE				
Advances				
Availments	3,468	1,918	Due and demandable;	Unsecured
			noninterest bearing	
Settlements	(1,550)			

(Forward)



2025				
Category	Amount/ Volume	Outstanding balance Receivable (Payable)	Terms	Conditions
Ventura				
Advances				
Availments	₱832,838	₱10,500	Due and demandable; noninterest bearing	Unsecured
Settlements	(1,384,502)			
Other related parties:				
PhilPlans				
Premium income	41,349,535	—	30-day term; noninterest bearing	—
Experience refund		(19,425,352)	Noninterest bearing	Unsecured
Shared expenses	3,034,669	(816,913)	Due and demandable; noninterest bearing	—
PhilCare				
Premium income	54,582,812	—	30 to 60-day term; Noninterest bearing	—
Experience refund		(10,629,771)	Noninterest bearing	Unsecured
Shared expenses	5,614,552	—	Due and demandable; noninterest bearing	Unsecured
Fund value	—	(136,635,035)	Due and demandable; interest bearing	—
PhilsFirst				
Shared expenses	200,815	(134,944)	Due and demandable; noninterest bearing	Unsecured
Fund value	—	(8,393,827)	Due and demandable; interest bearing	
Classic Finance				
Sale of salary loans	1,912,450,237	—	Due and demandable; noninterest bearing	Unsecured; no impairment
Gain on sale	57,960,578	—	—	—
Shareholder				
Remittance to Funder	1,610,268,659	(3,369,100)	—	—
Guarantee fee	4,224,636	—	0.38% loan portfolio; due and demandable	—
Interest expense	9,353,005	—	4.5% per annum; due and demandable	—
Interest income	154,067	—	5.5% per annum; due and demandable	—



2024				
Category	Amount/ Volume	Outstanding balance Receivable (Payable)	Terms	Conditions
Parent				
Maestro Holdings, Inc.				
Management fees	₱12,000,000	₱–	Due and demandable; noninterest bearing	–
Settlements	(12,000,000)			
Subsidiaries				
AAAMI				
Advances				
Availments	61,600	–	Due and demandable; noninterest bearing	Unsecured
Settlements	(61,600)	–		
JAE				
Advances				
Availments	18,424	–	Due and demandable; noninterest bearing	Unsecured
Settlements	(18,424)			
Ventura				
Advances				
Availments	562,164	–	Due and demandable; noninterest bearing	Unsecured
Other related parties:				
PhilPlans				
Premium income	40,162,863	–	30-day term; noninterest bearing	–
Experience refund		(22,777,047)	Noninterest bearing	Unsecured
Shared expenses	5,173,136	(1,873,630)	Due and demandable; noninterest bearing	–
Net due and uncollected premium	–	2,908,733	Due and demandable; noninterest bearing	–
PhilCare				
Premium income	31,202,008	–	30 to 60-day term; Noninterest bearing	–
Experience refund		(5,128,878)	Noninterest bearing	Unsecured
Shared expenses	64,619,303	986,167	Due and demandable; noninterest bearing	Unsecured
Net due and uncollected premium	–	4,352,716	Due and demandable; noninterest bearing	–
Fund value	–	(131,696,420)	Due and demandable; interest bearing	–
Proceeds from sale of salary loans	–	–	Due and demandable; noninterest bearing	Unsecured; no impairment
PhilsFirst				
Shared expenses	906,876	(134,807)	Due and demandable; noninterest bearing	Unsecured
Fund value	–	(8,073,714)	Due and demandable; interest bearing	–
Proceeds from sale of salary loans	–	–	Due and demandable; noninterest bearing	Unsecured; no impairment
Classic Finance				
Sale of salary loans	2,116,204,701	–	Due and demandable; noninterest bearing	Unsecured; no impairment
Gain on sale	43,527,705	–	–	–
(Forward)				



Category	Amount/ Volume	2024		Terms	Conditions
		Outstanding balance	Receivable (Payable)		
Shareholder					
Remittance to Funder	₱1,138,943,970	(₱7,199,015)	—	—	—
Guarantee fee	2,748,428	—	—	0.38% loan portfolio; due and demandable	—
Interest expense	36,551,204	—	—	4.5% per annum; due and demandable	—
Interest income	495,592	—	—	5.5% per annum; due and demandable	—

31. Approval of the Release of Financial Statements

The accompanying financial statements were approved and authorized for issuance by the Company's Board of Directors on May 7, 2026.

32. Supplementary Tax Information under Revenue Regulations 15-2010

In compliance with the requirements set forth by RR 15-2010, hereunder are the information on taxes, duties and license fees paid or accrued during the taxable year.

Premium Tax

The Company is primarily engaged in the business of life insurance and paid the amount of ₱28,083,436 as percentage tax pursuant to the Tax Code based on the amount reflected in the premiums on insurance contracts of ₱1,123,844,168 and service fee income of ₱280,327,610.

Documentary Stamp Tax (DST)

The DST paid/accrued on the following transactions are:

On certificates	₱2,980,110
On premiums	48,070
On loans	28,110
On lease contracts	18,540
Others	73,565
	<u>₱3,148,395</u>

Other Taxes and Licenses

This includes all other taxes, local and national, including licenses and permit fees lodged under 'Taxes, licenses and fees' in the statement of income.

Tax Assessment	₱15,164,859
Licenses and permit fees	7,843,331
Filing fees	493,845
Real estate	118,604
Motor vehicle registration fees	90,081
Others	48,208
	<u>₱23,758,928</u>



Withholding Taxes

The amount of withholding taxes paid and accrued for the year amounted to:

	Amount paid	Outstanding
Tax on compensation and benefits	₱14,646,562	₱1,070,305
Expanded withholding taxes	37,366,498	3,691,764
	₱52,013,060	₱4,762,069

Tax Audit and Investigation

On March 26, 2024, the Company received from the BIR the Letter of Authority No. 125-2024-008749/eLA202300033567 dated March 19, 2024, to conduct an examination for the taxable year 2022. Included in the LOA is the initial notice for the presentation of the books of accounts and other accounting records. On April 15, 2024, the Company submitted partial documents. The Company received the 2nd and final notice dated May 8, 2024. The Company submitted additional documents on April 7, 2025, and May 19, 2025. On June 14, 2025, the Company received the Notice of Discrepancies. After successive submission of additional documents and reconciliation, a Preliminary Assessment Notice was received dated July 15, 2025. The Company paid the tax assessment dated July 31, 2025.

On January 30, 2025, the Company received from the BIR the Letter of Authority No. AUDM29-125-2024-092470/eLA202400047666 dated January 24, 2025, to conduct an examination for the taxable year 2023. On February 14, 2025, the Company received the initial notice for the presentation books of accounts and other accounting records. The Company received the 2nd and final notice dated May 20, 2025. On April 7, 2025, and May 19, 2025, the Company submitted partial documents. After submission of additional supporting documents and reconciliation, a Preliminary Assessment Notice was received dated May 29, 2025. The Company paid the tax assessment dated May 30, 2025. The Company engaged a third-party consultant to represent the entity with the BIR for the taxable year 2022 and 2023.

